

2023 SAAS BENCHMARKS REPORT

OPENVIEW

Sponsored by  paddle

TABLE OF CONTENTS

Introduction	3
Participant Overview	6
Executive Summary: The Raw Data	9
Size And Growth: Growth Rates Continue to Compress	16
Financial: SaaS Shifts Gears to Profitability, Productivity	24
Value Drivers: Low CAC + High NDR = Efficient Growth	33
People: Those Who Make Efficient Growth Happen	44
About The Authors	48

INTRODUCTION: POCKETS OF RESILIENCE IN SAAS

We're excited to launch this report at a time when founders and operators need it most. **OpenView's 2023 SaaS Benchmarks Report combines over 3,500 respondents' results aggregated across seven years** of surveying private SaaS businesses on their financial and operating metrics.

Last year's SaaS benchmarks report clued into one defining theme: whiplash. The number of newly minted unicorns fell by upwards of 80% between Q3 2021 and Q3 2022. Valuations of fast-growing public SaaS companies plummeted from 46.2x to 11.0x revenue in a year's time.

While the value of growth fell sharply, there were a few silver linings. SaaS companies were still growing reasonably quickly. They had plenty of cash runway from recent financings. And many of them acted quickly to both preserve capital and embrace efficient growth.

Today things look quite different. Public SaaS company valuations have ticked up (relative to growth rates), buoyed by the promise of AI along with easing inflation. At the same time, customers stopped buying software like they did in 2021, making growth far harder to come by. Businesses large and small delayed purchases, lengthened deal timelines, and scrutinized cloud spend in a way that we haven't seen in some time.

But software remains mission critical as enterprises continue to pursue digital transformation. And AI makes software even easier to adopt and even more valuable. We're seeing pockets of resilience overlooked among the doom-and-gloom.

So, who are the outliers and how do you become one? Let's dive in.

OPENVIEW

THE EXPANSION STAGE VC

Founded in 2006, OpenView partners with founders to change the way the world works.

The firm has \$2.4B in total assets under management across seven funds, the latest of which closed in January 2023.

INVESTMENT STRATEGY

OpenView invests globally in business software companies at the expansion stage – where companies have found early product-market fit and are ready to scale.

We invest additional capital in portfolio companies over time through subsequent financing rounds and secondary offerings.

TEAM

Our team has decades of experience building and investing in the world's leading technology companies. Our partners and operators are here to help you on your journey from startup through to scale up and exit – whatever that might look like.

VALUE ADD

At OpenView, you have an entire team backing you up. We know who and what it takes, and how to get there – because we've done it before.

Our headcount to portfolio ratio is 2.5 to 1, enabling our team to go deeper with each portfolio company to secure key wins across pricing, recruitment, GTM strategy and more.

“OpenView is the leading VC investing in expansion-stage SaaS companies. They bring a unique perspective to their work with Calendly and have been a huge factor in our success. Many of the introductions provided through their extensive network have turned into advisors or employees at Calendly.”

Topo Awotona

Founder & CEO  Calendly



Endorsement is based on individual's experience working with OpenView. Individual is not an investor in any of OpenView's funds. There was no compensation in the form of cash or cash equivalents for providing this endorsement.

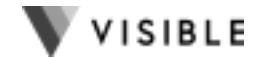
Logos are representative of past and present portfolio companies.

PARTNERS

A huge thank you to our
lead sponsor this year



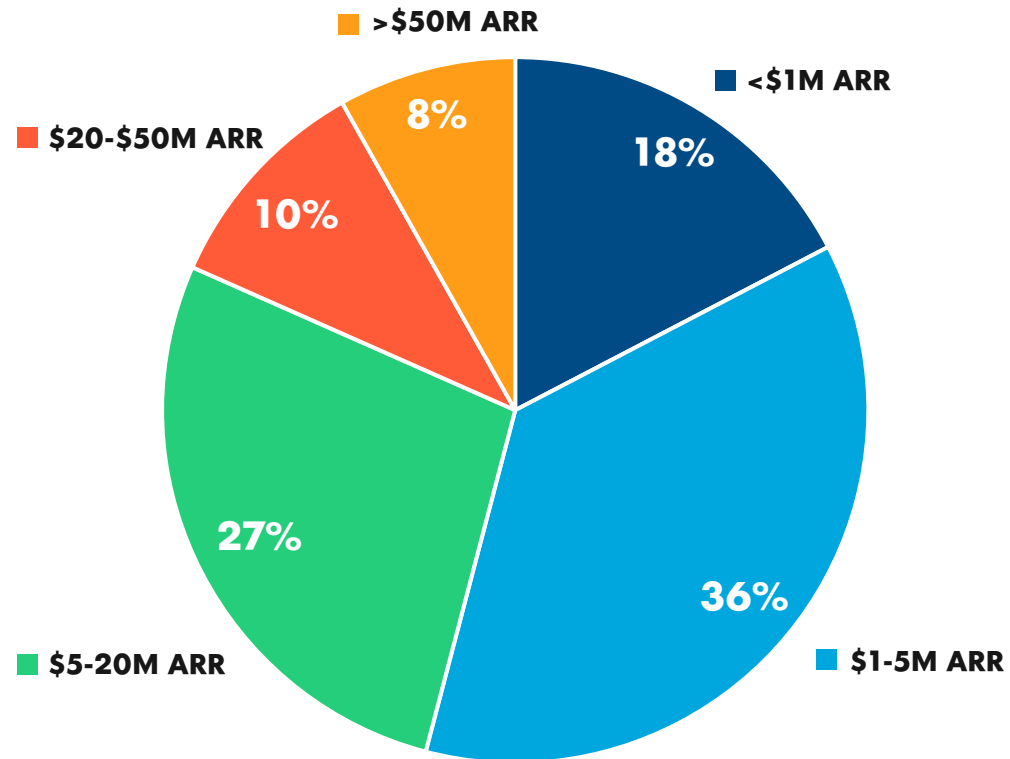
And to all our partners



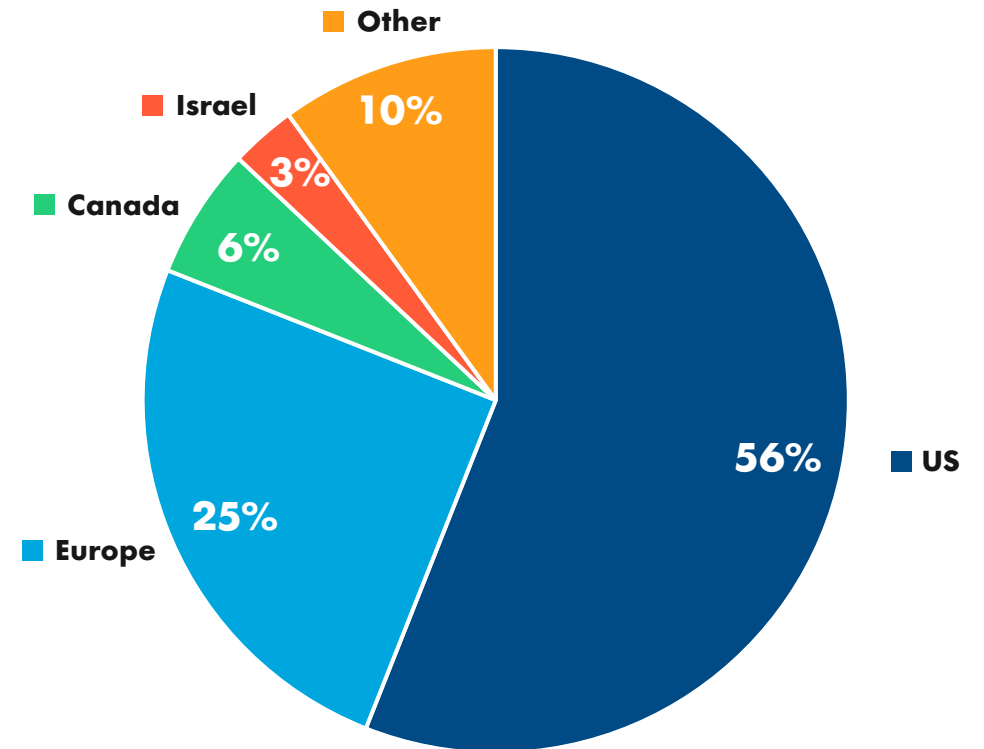
PARTICIPANT OVERVIEW

WHO TOOK THE SURVEY THIS YEAR?

DISTRIBUTION BY ARR

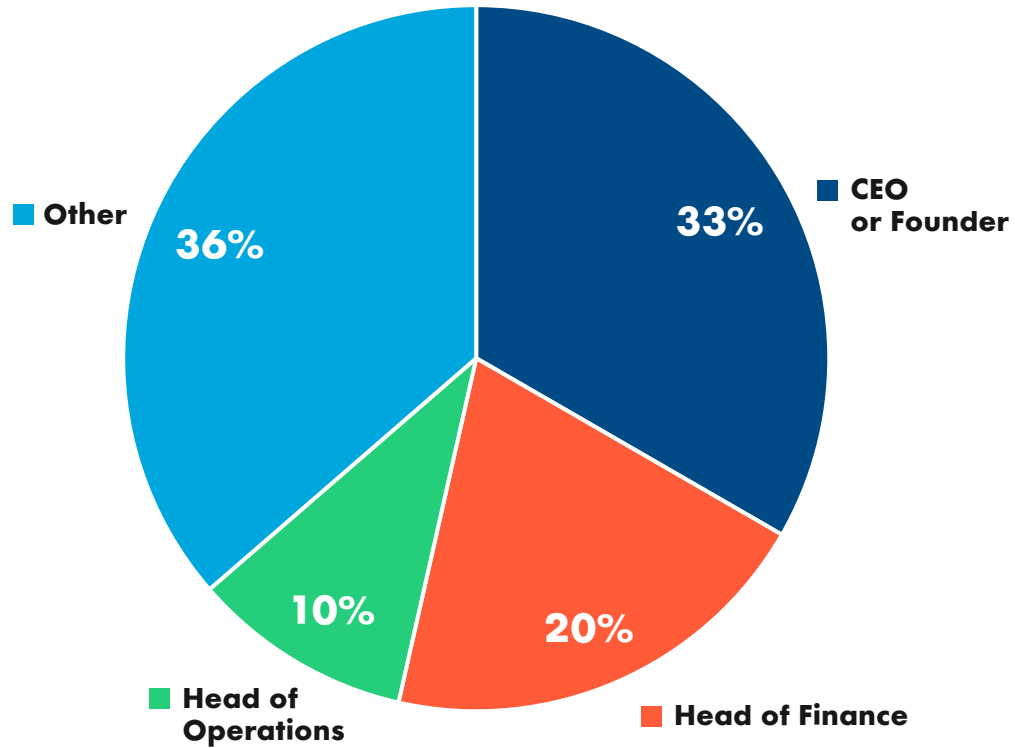


DISTRIBUTION BY GEOGRAPHY

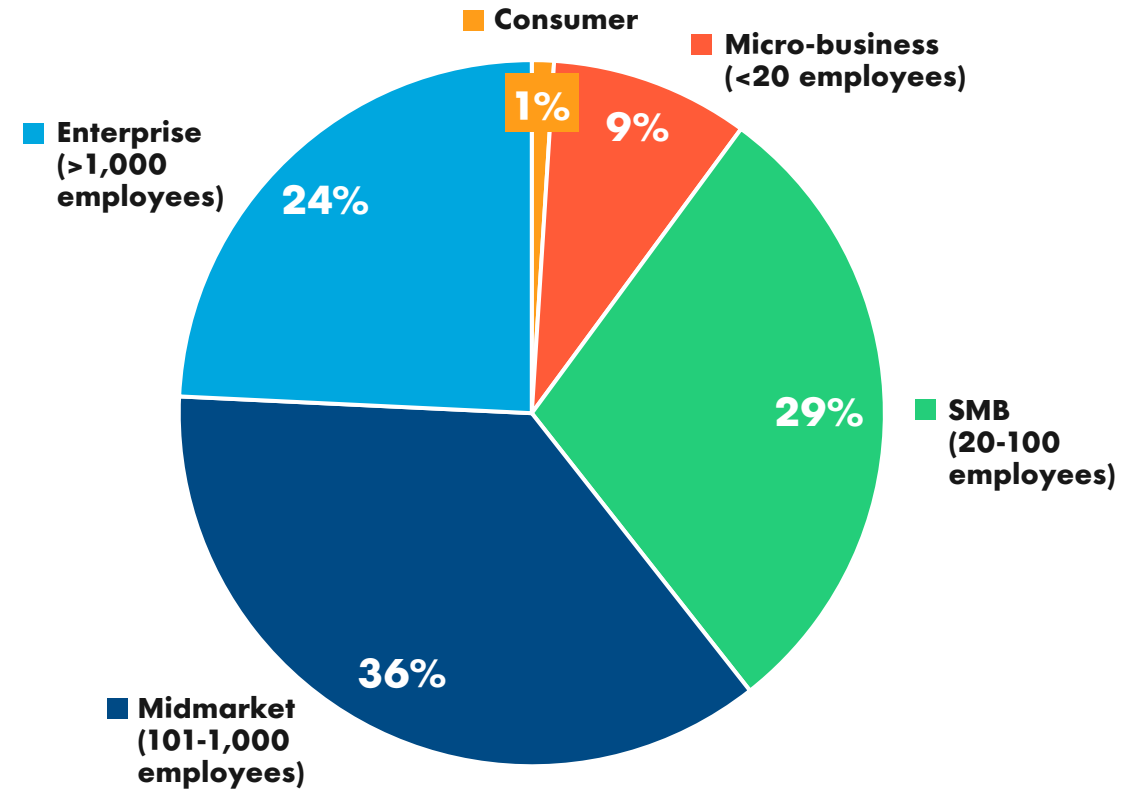


WHO TOOK THE SURVEY THIS YEAR?

DISTRIBUTION BY ROLE



DISTRIBUTION BY ICP (IDEAL CUSTOMER PROFILE)



The background is a solid orange color with several large, semi-transparent, light-orange geometric shapes. On the left, there are two concentric circular arcs. On the right, there are several parallel diagonal lines that create a sense of depth and movement.

EXECUTIVE SUMMARY: THE RAW DATA

COMPANY BENCHMARK DEFINITIONS

SIZE AND GROWTH

Employees	Number of full-time equivalent employees at the end of Q2 2023.
YoY Growth Rate	Change in ARR at the end of Q2 2023 vs. Q2 2022.

FINANCIAL

Sales & Marketing Spend	Spending on Sales & Marketing, including headcount, as a % of ending ARR as of Q2 2023.
R&D Spend	Spending on R&D, including headcount, as a % of ending ARR as of Q2 2023.
Gross Margins	Subscription revenue less cost of goods sold divided by subscription revenue at the end of Q2 2023.
Monthly Burn Rate (in 000s)	Net monthly operating cash burn rate at the end of Q2 2023 (total \$ lost each month, negative values = profit).

SAAS VALUE DRIVERS

CAC Payback (months)	Months of subscription gross margin to recover the fully loaded cost of acquiring a customer.
Gross Dollar Retention	Annual gross dollar retention (after churn, exclusive of upsells & expansion) seen in cohorts.
Net Dollar Retention	Annual net dollar retention (after churn, inclusive of upsells & expansion) seen in cohorts.

PEOPLE

Women In Leadership	% of women representation among employees director-level and above.
Underrepresented Minorities In Leadership	% of underrepresented minority representation among employees director-level and above.

HOW TO READ THESE SLIDES

	<\$1M	\$1-5M	\$5-20M	\$20-50M	>\$50M
SIZE AND GROWTH					
Employees					
YoY Growth Rate					
FINANCIAL					
Sales & Marketing Spend					
R&D Spend					
Gross Margins					
Monthly Burn Rate (in 000s)					
SAAS VALUE DRIVERS					
CAC Payback (months)					
Gross Dollar Retention					
Net Dollar Retention					
PEOPLE					
Women In Leadership					
Underrepresented Minorities In Leadership					

Columns represent distributions of responses from companies at **varying levels of ARR**, from <\$1M to >\$50M.

Rows represent **common KPIs across categories** including size and growth, financial, value drivers, and diversity.

HOW TO READ THESE SLIDES

	<\$1M	\$1-5M	\$5-20M	\$20-50M	>\$50M
SIZE AND GROWTH					
Employees					
YoY Growth Rate					
FINANCIAL					
Sales & Marketing Spend			31% (19-46%)		
R&D Spend					
Gross Margins					
Monthly Burn Rate (in 000s)	\$50k (\$50-176k)				
SAAS VALUE DRIVERS					
CAC Payback (months)					22 (14-25 mo's)
Gross Dollar Retention					
Net Dollar Retention					
PEOPLE					
Women In Leadership					
Underrepresented Minorities In Leadership					

Each cell represents the **median performance of a company, as well as the range (bottom quartile - top quartile)** of each metric at each respective ARR scale.

FINANCIAL & OPERATING METRICS BY ARR

Median (25th percentile – 75th percentile)

	<\$1M	\$1-5M	\$5-20M	\$20-50M	>\$50M
SIZE AND GROWTH					
Employees	12 (6-20)	34 (20-50)	55 (34-91)	165 (120-200)	450 (333-744)
YoY Growth Rate	90% (20-157%)	58% (25-100%)	35% (19-74%)	24% (11-39%)	25% (20-35%)
FINANCIAL					
Sales & Marketing Spend	27% (20-30%)	35% (20-60%)	31% (19-46%)	40% (30-59%)	45% (28-59%)
R&D Spend	40% (22-60%)	40% (28-60%)	29% (20-40%)	30% (21-34%)	24% (22-29%)
Gross Margins	85% (70-95%)	80% (72-88%)	75% (61-85%)	80% (76-86%)	80% (69-80%)
Monthly Burn Rate (in 000s)	\$50k (\$50-176k)	\$175k (\$50-375k)	\$175k (\$0-375k)	\$113k (\$0-1,250k)	\$175k (\$0-1,750k)
SAAS VALUE DRIVERS					
CAC Payback (months)	8 (5-11 mo's)	11 (5-16 mo's)	14 (8-17 mo's)	22 (13-25 mo's)	22 (14-25 mo's)
Gross Dollar Retention	84% (78-95%)	90% (72-95%)	85% (79-92%)	85% (80-89%)	89% (85-94%)
Net Dollar Retention	100% (90-120%)	99% (88-107%)	102% (92-110%)	104% (92-106%)	102% (93-109%)
PEOPLE					
Women In Leadership	19% (0-39%)	25% (15-34%)	20% (14-31%)	28% (20-35%)	30% (20-37%)
Underrepresented Minorities In Leadership	0% (0-25%)	0% (0-20%)	0% (0-16%)	14% (5-24%)	10% (10-25%)

FINANCIAL & OPERATING METRICS BY ARR

('23 vs. '22)

	<\$1M	\$1-5M	\$5-20M	\$20-50M	>\$50M
SIZE AND GROWTH					
Employees	12 (-1)	34 (-12)	55 (-23)	165 (-61)	450 (-426)
YoY Growth Rate	90% (-10%)	58% (-7%)	35% (-26%)	24% (-16%)	25% (-5%)
FINANCIAL					
Sales & Marketing Spend	27% (-5%)	35% (+6%)	31% (-3%)	40% (-)	45% (+11%)
R&D Spend	40% (-10%)	40% (+1%)	29% (-10%)	30% (-2%)	24% (-4%)
Gross Margins	85% (+15%)	80% (+3%)	75% (-5%)	80% (-)	80% (+2%)
Monthly Burn Rate (in 000s)	\$50k (-)	\$175k (-)	\$175k (-\$225k)	\$113k (-\$1,387k)	\$175k (-\$1,575k)
SAAS VALUE DRIVERS					
CAC Payback (months)	8 (+1 mo)	11 (-)	14 (-)	22 (+5 mo's)	22 (+6 mo's)
Gross Dollar Retention	84% (-13%)	90% (-3%)	85% (-5%)	85% (-5%)	89% (-6%)
Net Dollar Retention	100% (-)	99% (-6%)	102% (-6%)	104% (-4%)	102% (-8%)
PEOPLE					
Women In Leadership	19% (-3%)	25% (-3%)	20% (-8%)	28% (-2%)	30% (-6%)
Underrepresented Minorities In Leadership	0% (-)	0% (-5%)	0% (-10%)	14% (+13%)	10% (-)

TIPS FOR INTEGRATING BENCHMARKS

1

Benchmarks are the map, not the route

Financial and operating benchmarks can be used as a map to assess where you are relative to peers. While they provide show you the landscape, they don't tell you the exact route you will need to take. Each company may take a different route – and for good reason.

2

Dodge whiplash with focus

Make sure you know the type of company you're looking to build and stay focused on executing. Come up for air to check the benchmarks annually or quarterly, not daily.

3

Consider shareholders' risk / return expectations

Different investors have different tastes for risk and return; Either know what your "dream investor" looks like so you can optimize performance vs. benchmarks that align with their "taste" OR determine the way you want to scale your business and find investors that are aligned with that approach.

4

Performance and valuation are a multivariate equation

Growth is a function of investment in go-to-market and product which is a function of growth ... and so on. A sound strategy will involve a series of tradeoffs.

The background is a solid blue color with several large, semi-transparent geometric shapes. On the left, there are two concentric circles. On the right, there are several overlapping triangles and trapezoids, some pointing downwards and some pointing upwards, creating a dynamic, abstract pattern.

**SIZE AND GROWTH: GROWTH RATES
CONTINUE TO COMPRESS**

EVEN THE BEST PUBLIC SAAS COMPANIES HAVE SEEN GROWTH STALL

	Metric	Q2 2022	Q2 2023	Change
Public SaaS	Enterprise Value / LTM Revenue	6.8x	6.6x	-0.2x
	LTM* Revenue Growth	28%	21%	-7pp
	LTM Free Cash Flow Margin	5%	10%	+5pp
	LTM Rule of 40	35%	32%	-3pp
Public PLG	Enterprise Value / LTM Revenue	10.1x	8.8x	-1.3x
	LTM* Revenue Growth	45%	29%	-16pp
	LTM Free Cash Flow Margin	-3%	7%	+10pp
	LTM Rule of 40	42%	36%	-6pp



After compressing in 2022, revenue multiples have held relatively steady.



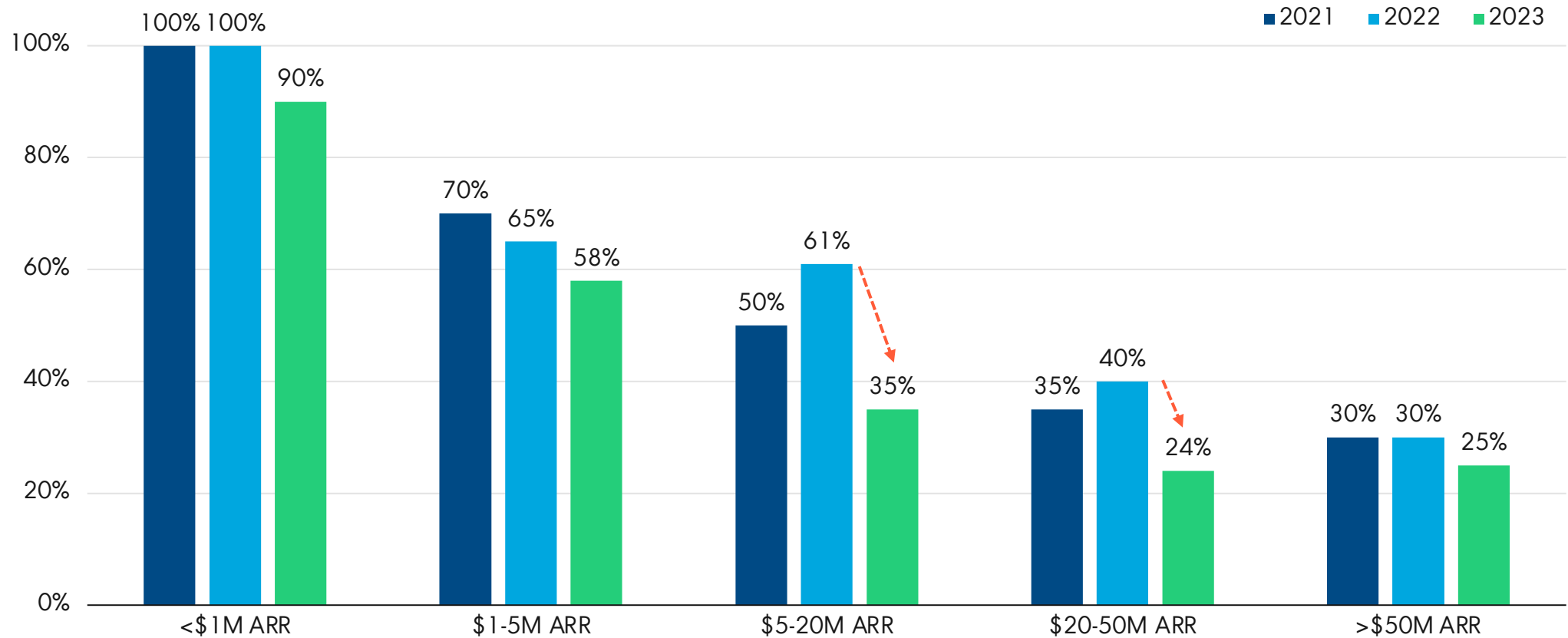

Growth rates have come down – particularly at high-growth companies – but profitability is up.



*LTM = Last Twelve Months
All metrics are median values.

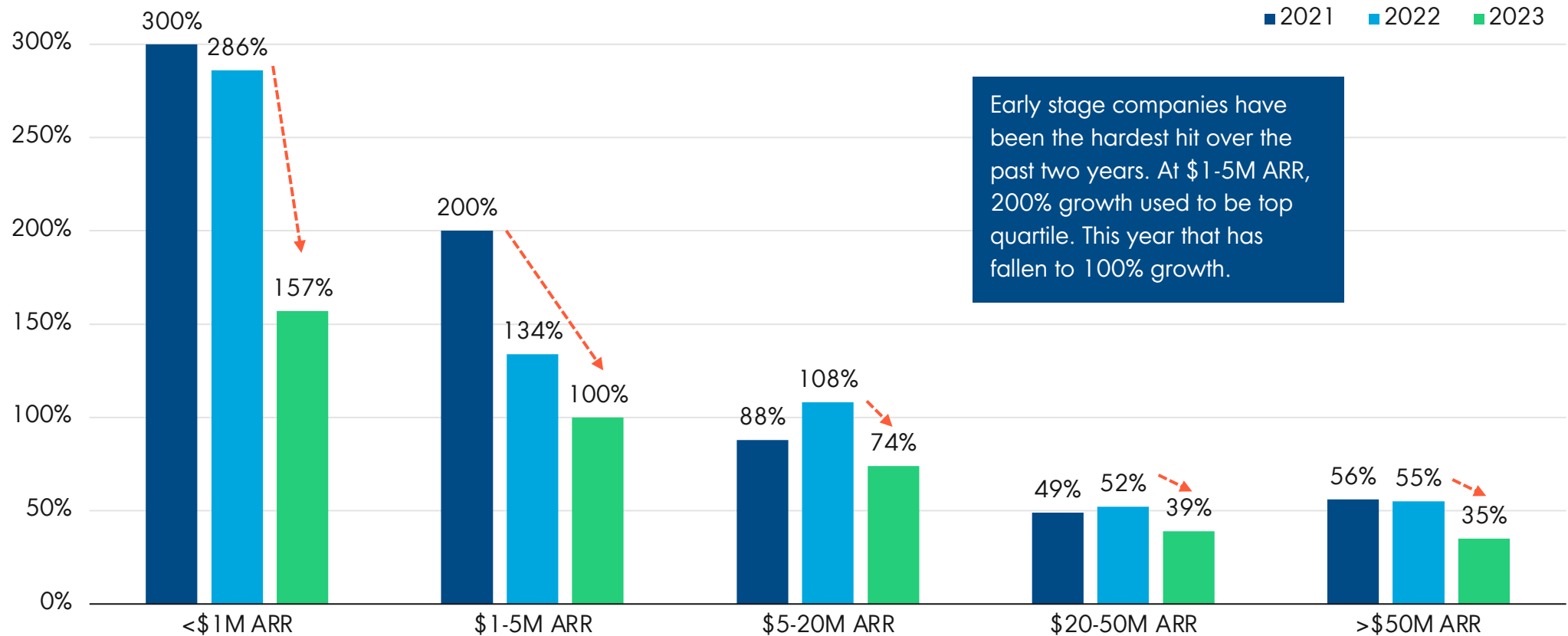
AND PRIVATE COMPANIES HAVEN'T BEEN INSULATED (1/2)

MEDIAN YEAR-ON-YEAR REVENUE GROWTH FROM 2021-2023



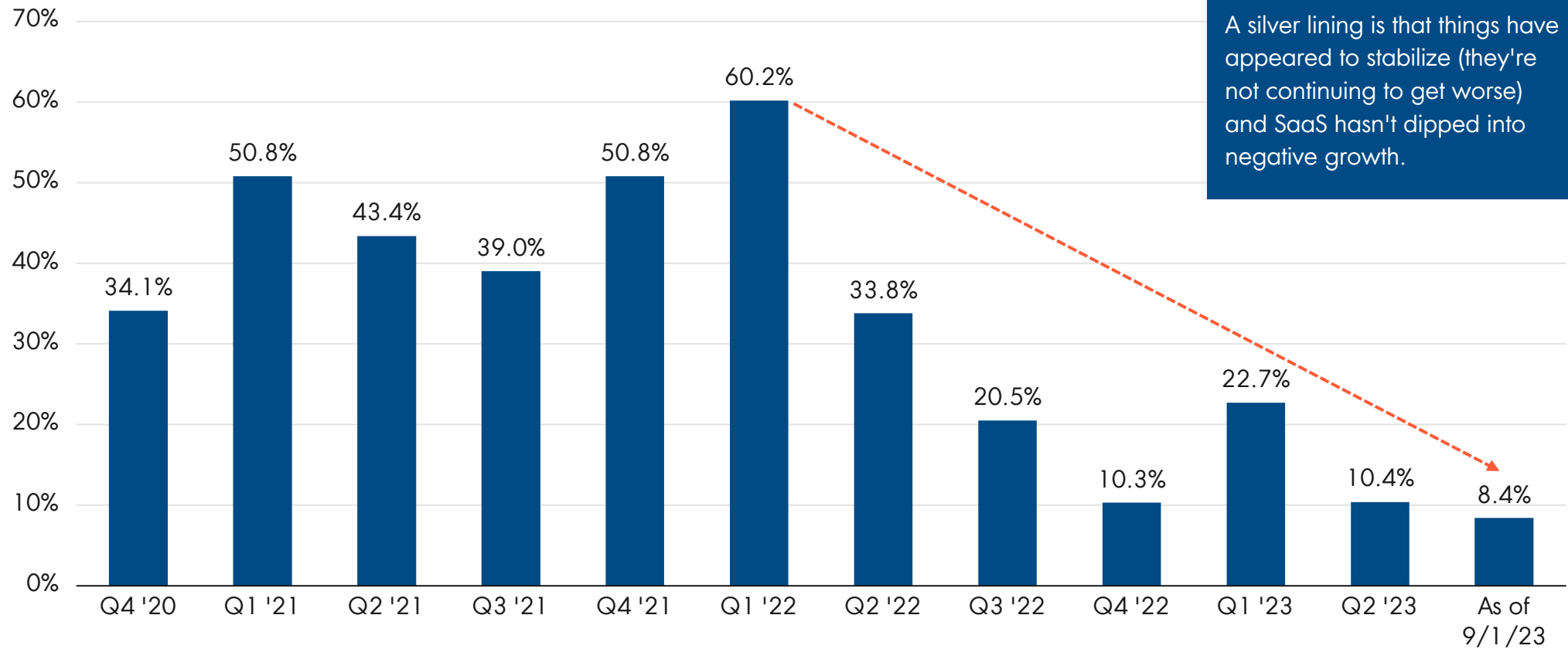
AND PRIVATE COMPANIES HAVEN'T BEEN INSULATED (2/2)

TOP QUARTILE YEAR-ON-YEAR REVENUE GROWTH FROM 2021-2023




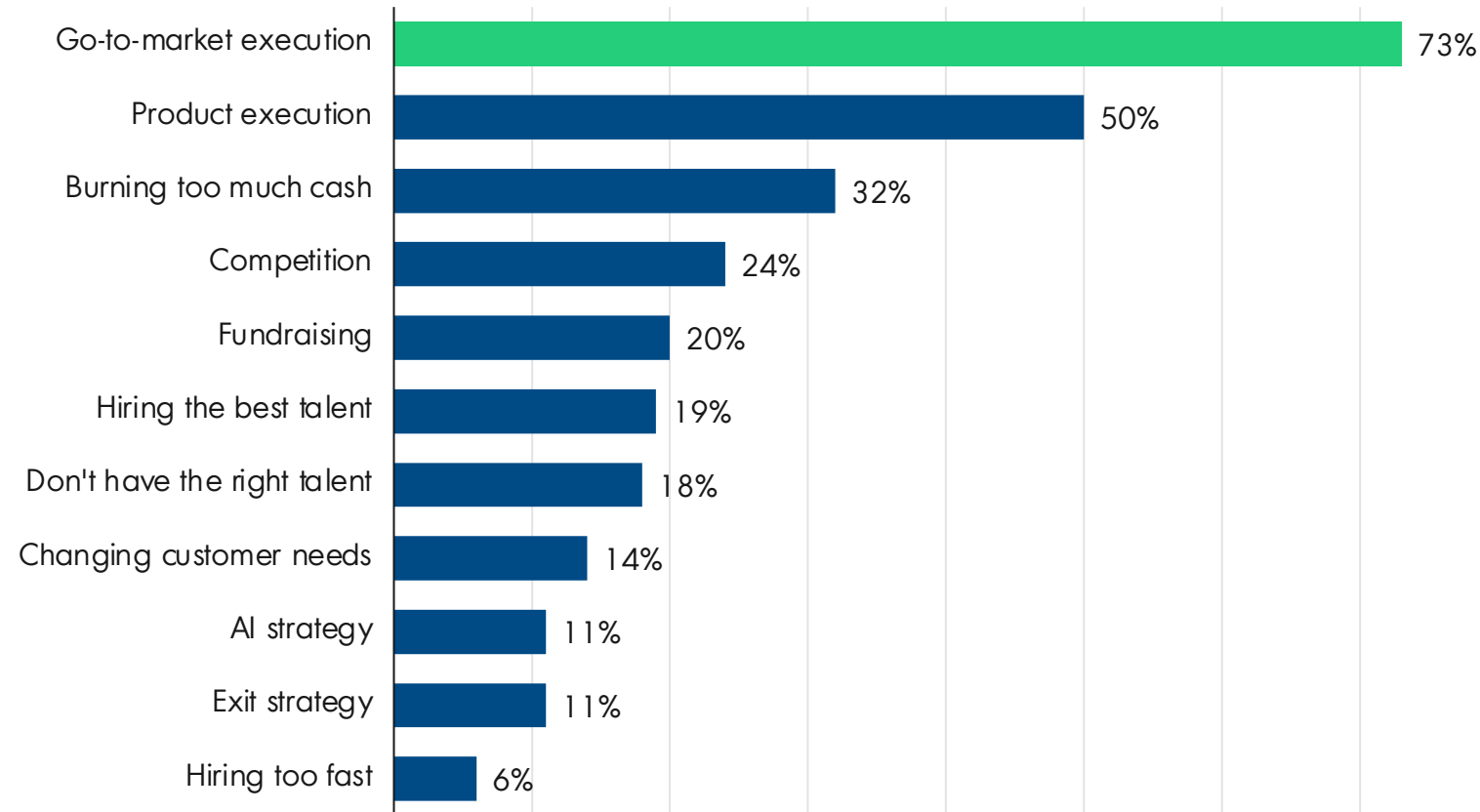
REAL-TIME DATA FROM PADDLE SHOWS CONTINUED GROWTH SOFTNESS

COMPOUND ANNUAL GROWTH RATE



FOUNDERS ARE MOST WORRIED ABOUT GTM EXECUTION

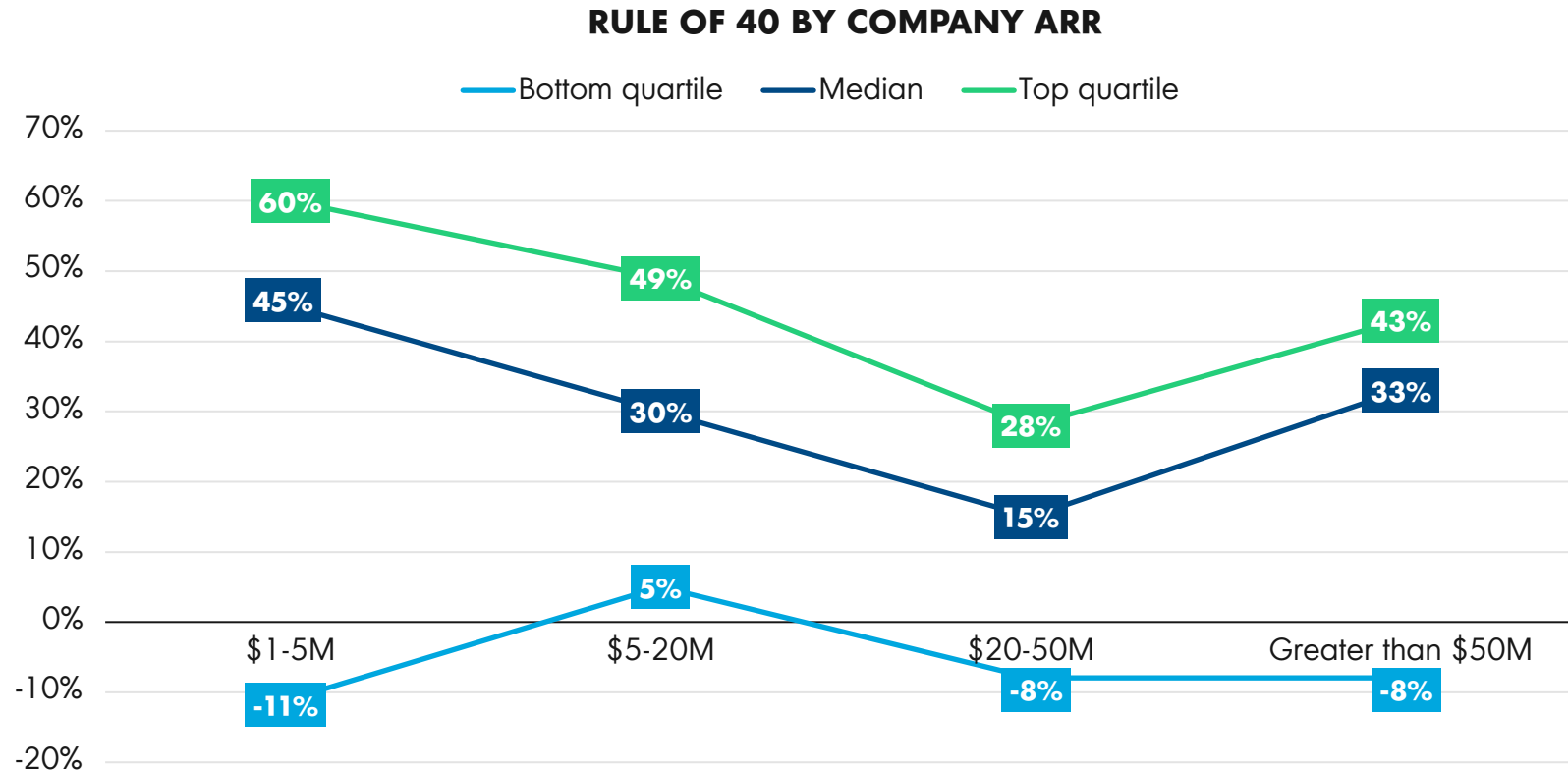
WHAT KEEPS FOUNDERS UP AT NIGHT (SELECT UP TO 3)



By comparison, 59% of founders were worried about GTM execution in 2021 and only 13% were worried about burning too much cash.

While AI strategy has been much talked about, it hasn't risen to a top three priority of the average SaaS founder.

RULE OF 40 REMAINS HEALTHY – BUT 40 IS A TOUGH BAR



Rule of 40 calculated as YoY ARR growth plus LTM (last 12 months) free cash flow margin or EBITDA margin. For example, if you're growing at **50%** YoY and have a **-15%** free cash flow margin over the last **12 months**, **your rule of 40 = [50% Growth] + [-15% free cash flow margin] = 35%**.

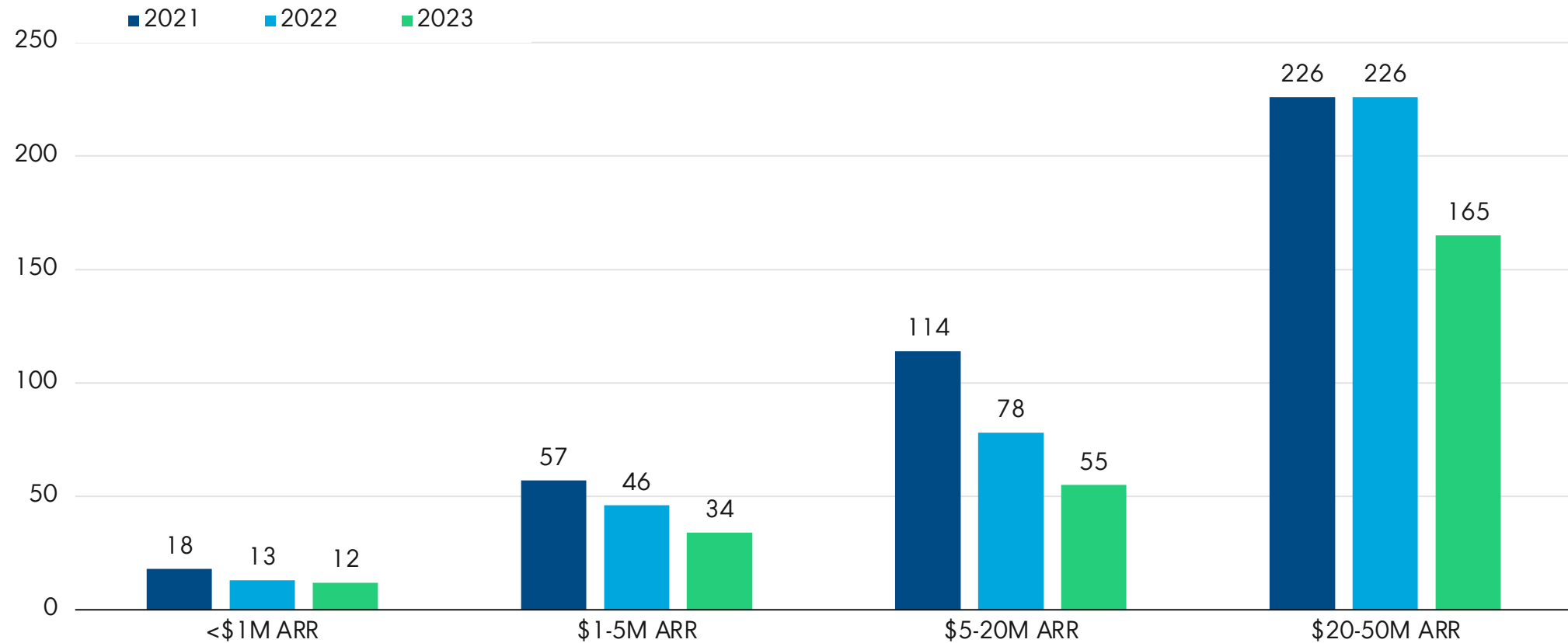
Rule of 40 has always been a solid gut check for the general balance of a company's growth and profitability. However, it's become increasingly important as a driver of how businesses are valued.

For companies with ARR below \$5M, Rule of 40 can vary widely from quarter to quarter.

Achieving 40 each quarter is not required. But it is required to have a grasp on what caused a drop or spike, and what can be done to get to 40 (or higher) long term.

AND STARTUPS HAVE BECOME FAR LEANER RELATIVE TO REVENUE

MEDIAN NUMBER OF EMPLOYEES FROM 2021-2023

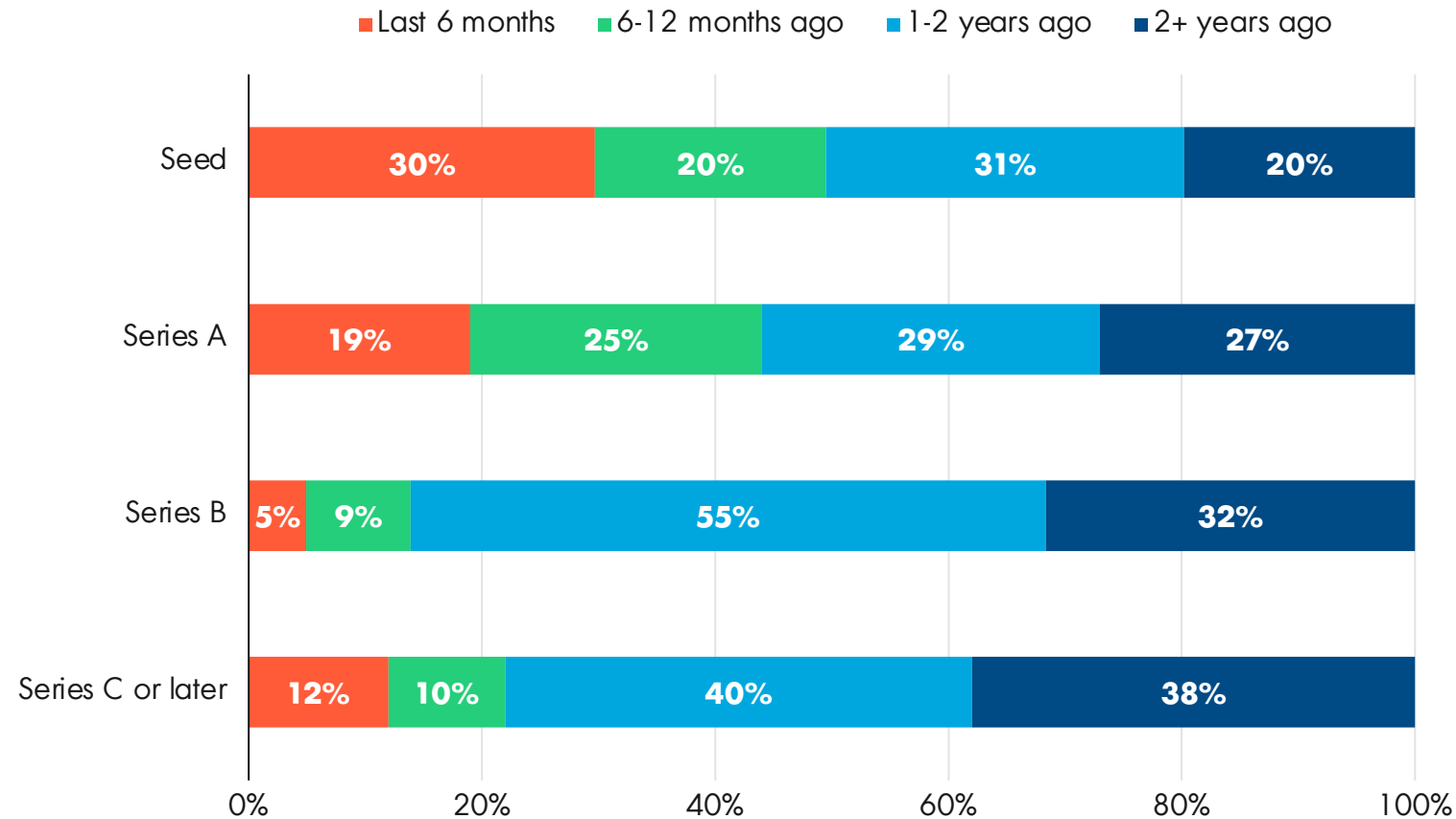


The background is a solid orange color with several large, semi-transparent geometric shapes. On the left, there are two concentric circles. On the right, there are several overlapping triangles and trapezoids, some pointing downwards and some pointing upwards, creating a dynamic, layered effect.

**FINANCIAL: SAAS SHIFTS GEARS
TO PROFITABILITY, PRODUCTIVITY**

COMPANIES ARE EXTENDING RUNWAY AS FUNDRAISES ARE IN THE REARVIEW MIRROR

TIMING OF THE MOST RECENT FUNDING ROUND



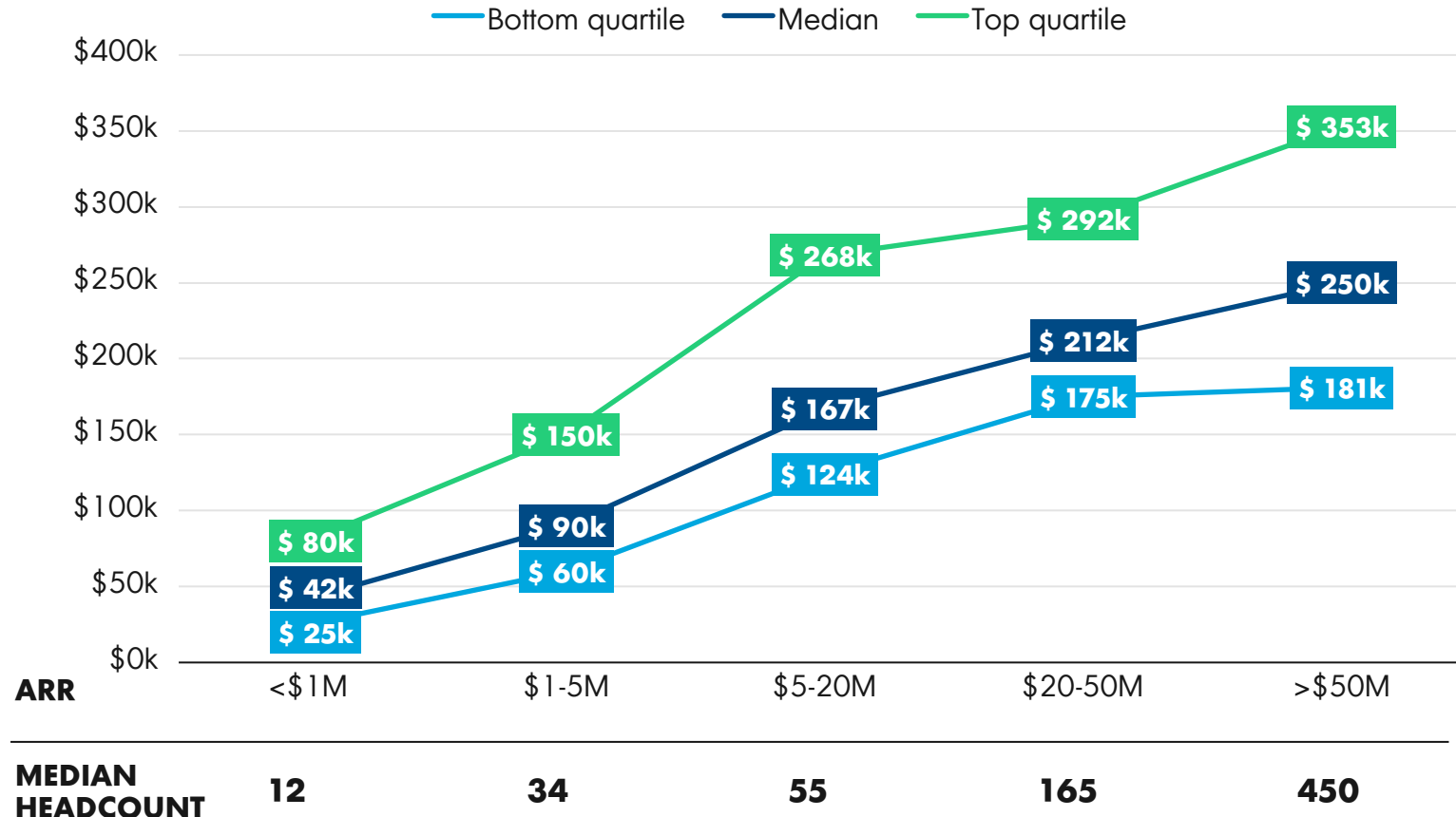
New products are getting funded: The Seed market appears to be resilient as innovative products continue to get backed by early-stage investors.

Series B+ crunch: For many later stage SaaS companies, their last VC round was in 2021 or even earlier.

PEOPLE AND THEIR REVENUE CONTRIBUTION

REVENUE PER EMPLOYEE BY ARR

25th, 50th, and 75th percentiles



SaaS seems to love complicated metrics. We'd be lying if we said we didn't love a few of them too. However, an increasingly important one is shockingly simple: **ARR per FTE**.

Early on, this metric will be extremely low (\$20-50K), but companies should be mindful in their planning of what this number should look like at scale.

The general rule is to get to or exceed \$200k-\$250k when you reach scale.

THE BENCHMARK FOR “GOOD” ARR PER FTE HAS WAY GONE UP

REVENUE PER EMPLOYEE BY ARR, 2023 vs. 2022

ARR scale	GOOD (Median)			GREAT (Top Quartile)		
	2022	2023		2022	2023	
<\$1M ARR	\$20k	\$42k	^	\$36k	\$80k	^
\$1-5M ARR	\$83k	\$90k		\$102k	\$150k	^
\$5-20M ARR	\$106k	\$167k	^	\$132k	\$268k	^
\$20-50M ARR	\$145k	\$212k	^	\$181k	\$292k	^
>\$50M ARR	\$200k	\$250k	^	\$375k	\$353k	

CASH BURN TO FUND GROWTH HAS FALLEN YEAR-ON-YEAR



Median burn rates have come down substantially year-on-year.

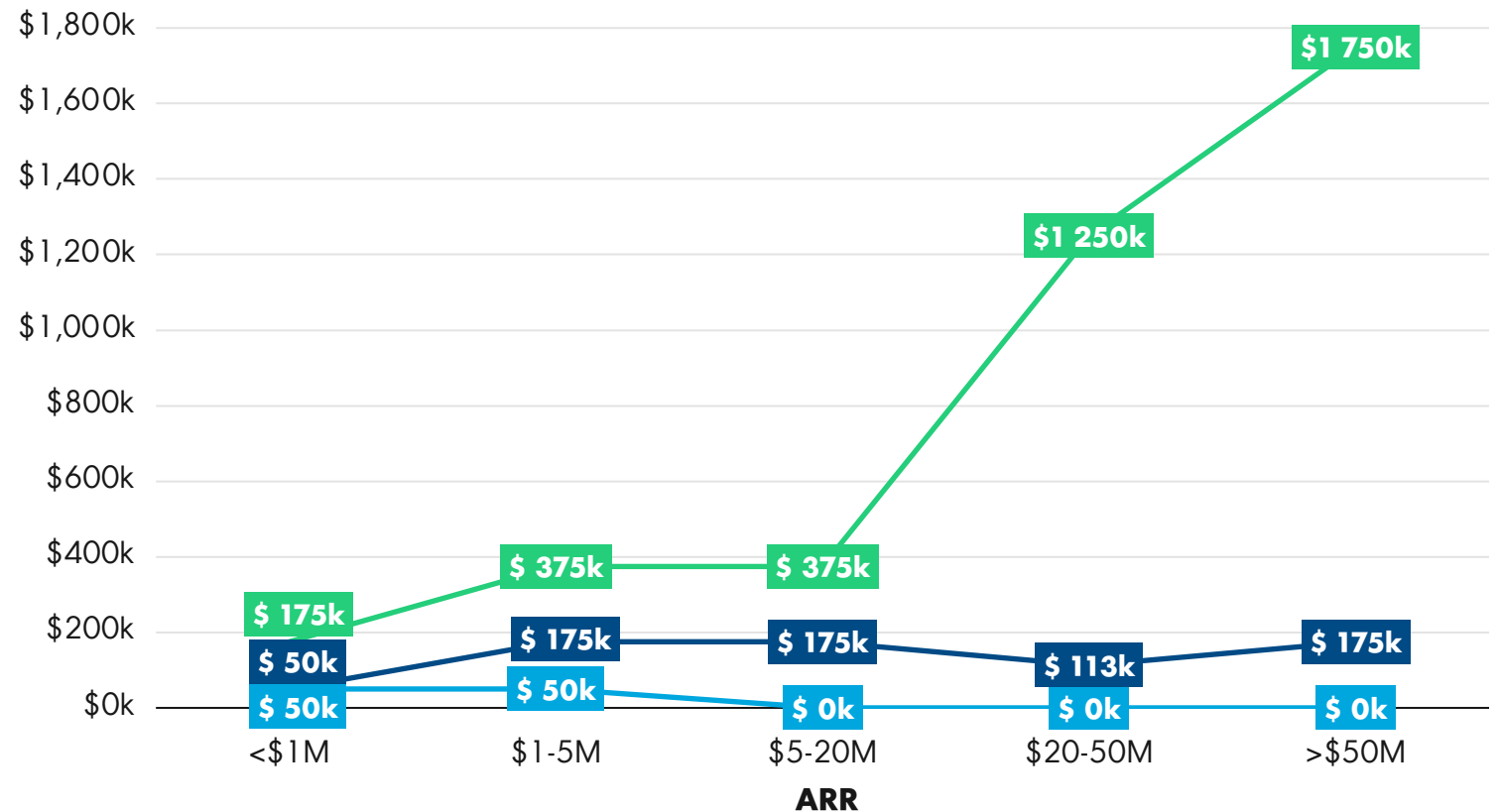
- For companies with \$5-20M ARR, monthly burn decreased from \$400k to \$175k.
- For companies with \$20-50M ARR, monthly burn fell from \$1,500k to \$113k.

At the earliest stages of product and GTM experimentation, companies are relatively balanced in their investments; as companies mature, we observe that the fastest growing companies (largest markets or most competitively advantaged) continue to burn aggressively in pursuit of market share.

MONTHLY CASH BURN IN 2023 (IN \$000S)

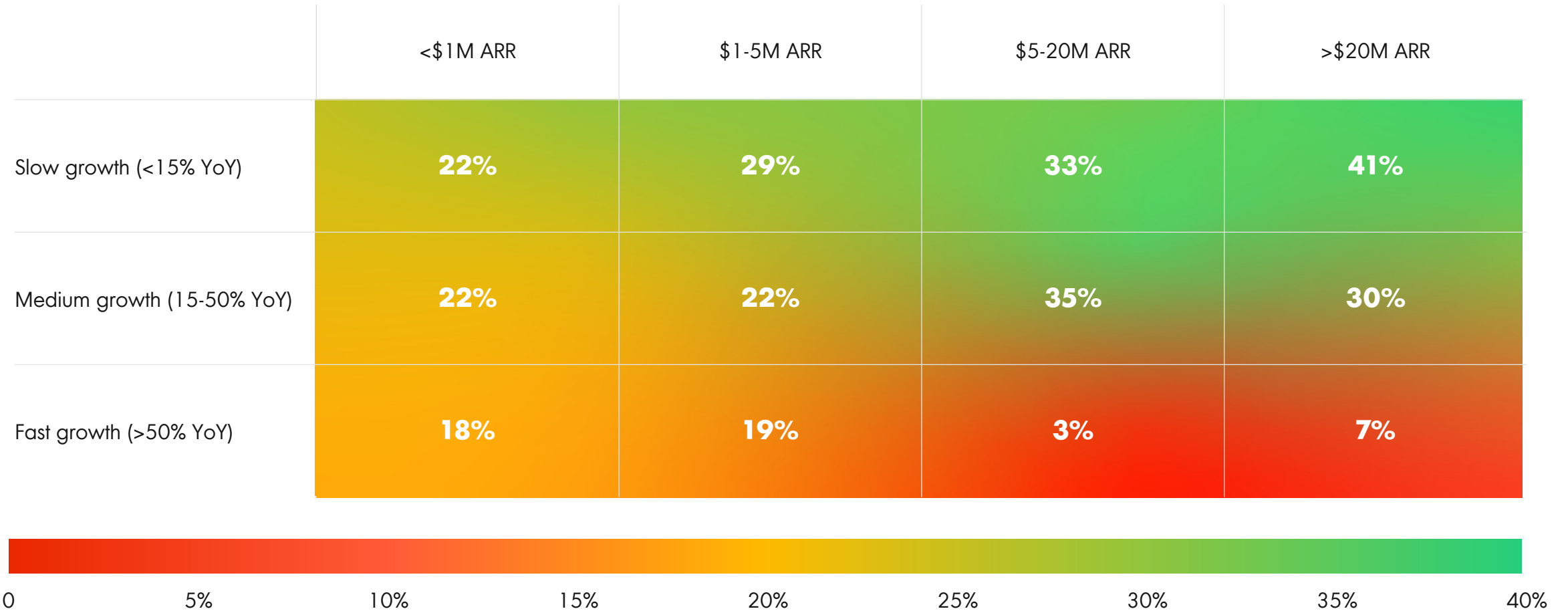
25th, 50th, and 75th percentiles

— Bottom quartile — Median — Top quartile



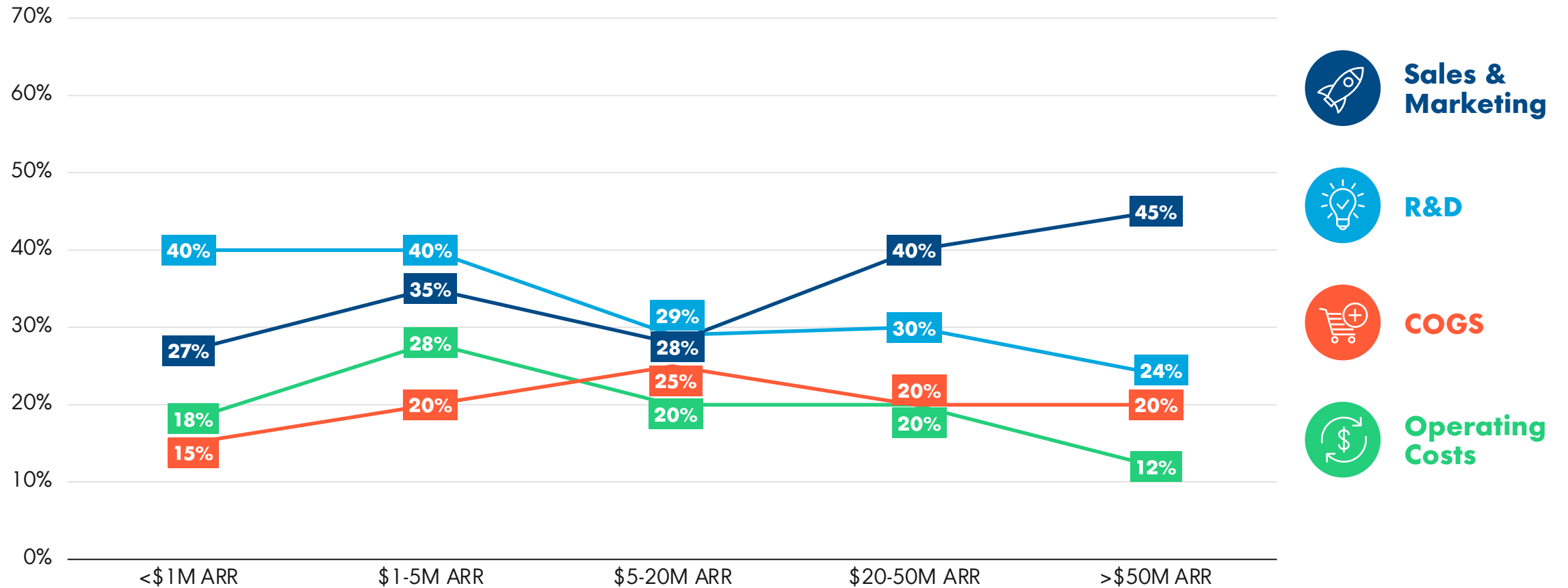
MORE COMPANIES HAVE PUSHED FOR PROFITABILITY

Percentage of companies that are break-even or profitable



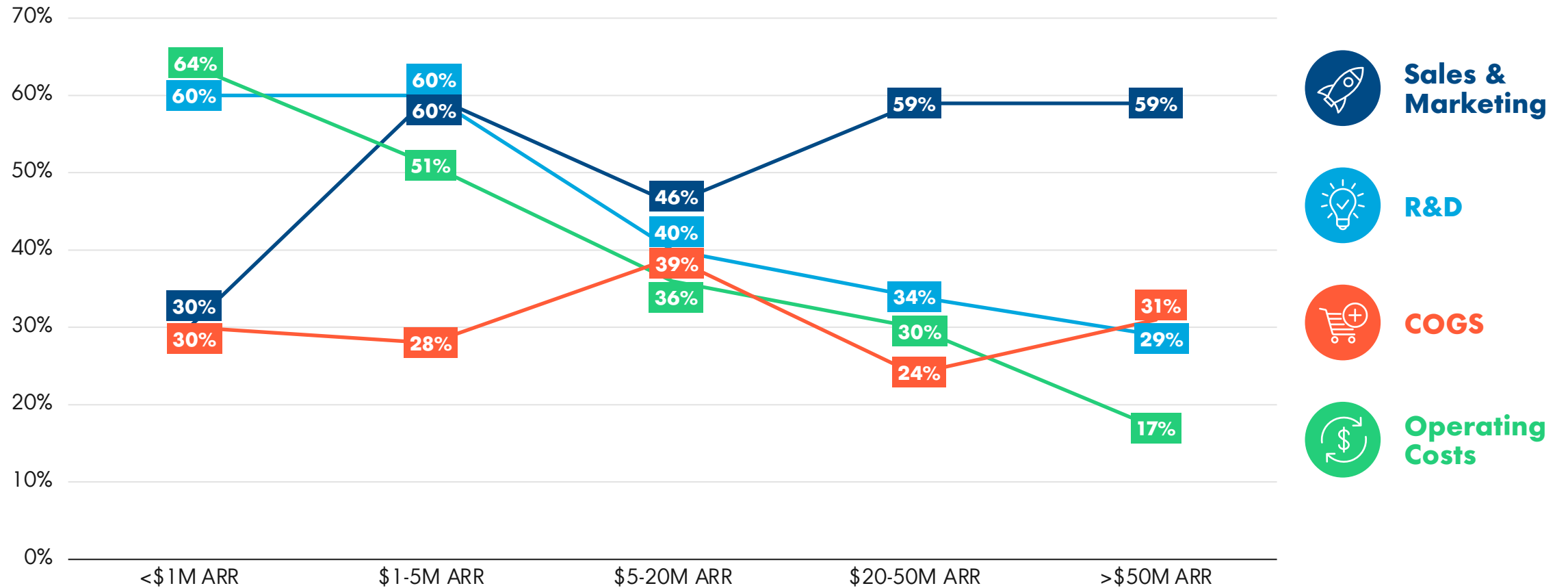
COST BREAKDOWN BY SPEND CATEGORY (1/2)

MEDIAN COST BREAKDOWN AS A % OF ARR BY SPEND CATEGORY



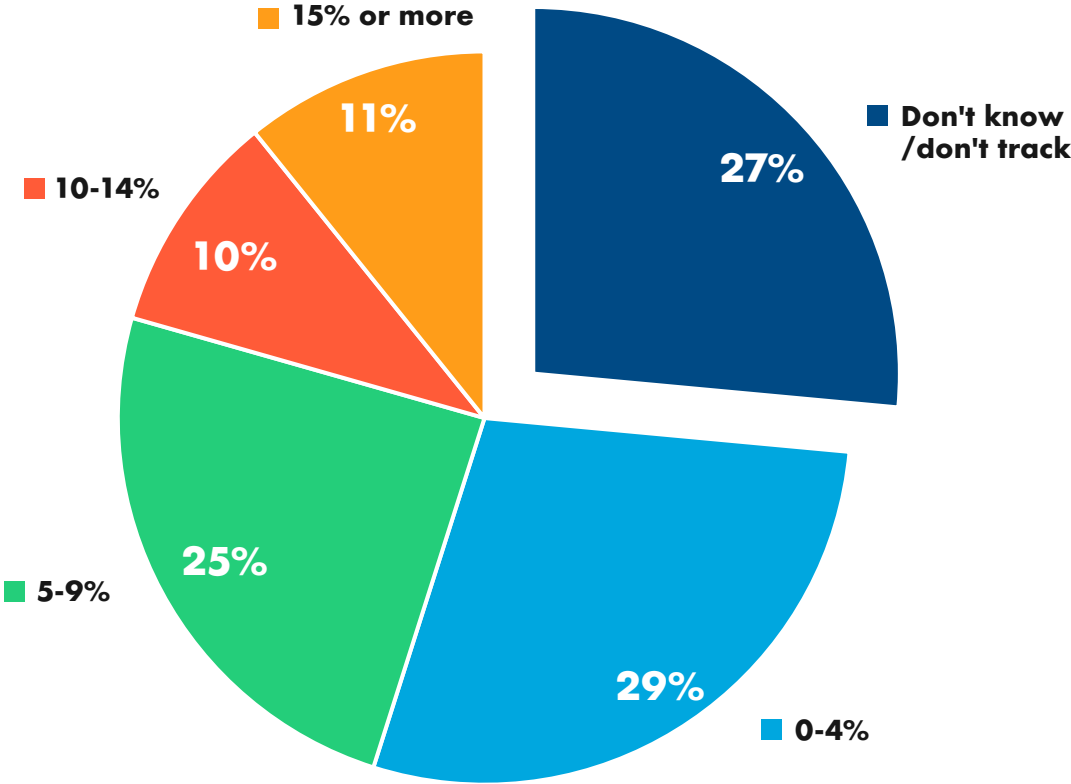
COST BREAKDOWN BY SPEND CATEGORY (2/2)

TOP QUARTILE COST BREAKDOWN AS A % OF ARR BY SPEND CATEGORY



AN OVERLOOKED EXPENSE: FINANCE, TAX & COMPLIANCE

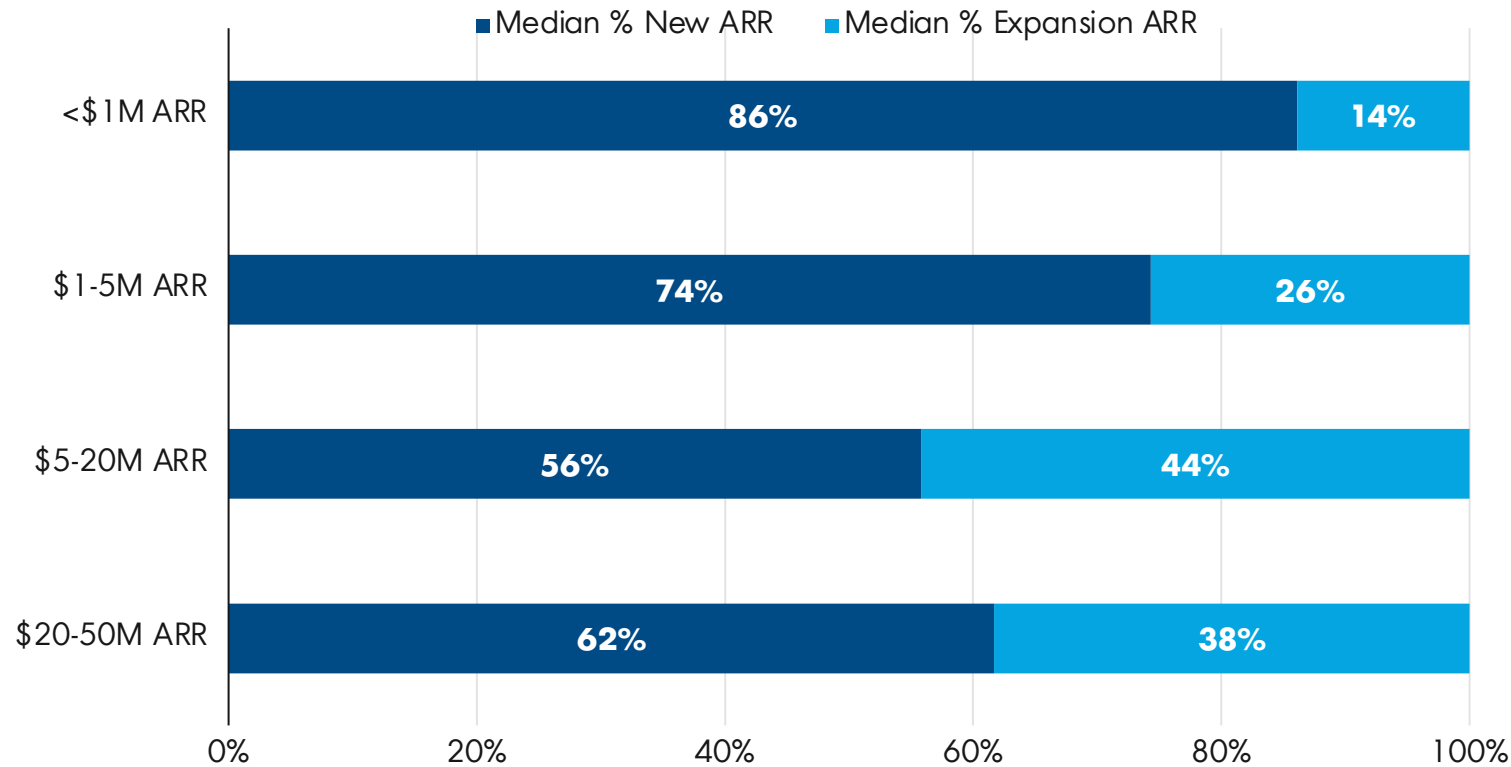
COST OF FINANCE, TAX & COMPLIANCE AS A % OF ARR



**VALUE DRIVERS: LOW CAC + HIGH NDR =
EFFICIENT GROWTH**

AT SCALE, MORE GROWTH SHOULD COME FROM EXPANSION ARR

NET NEW REVENUE FROM NEW VS. EXPANSION



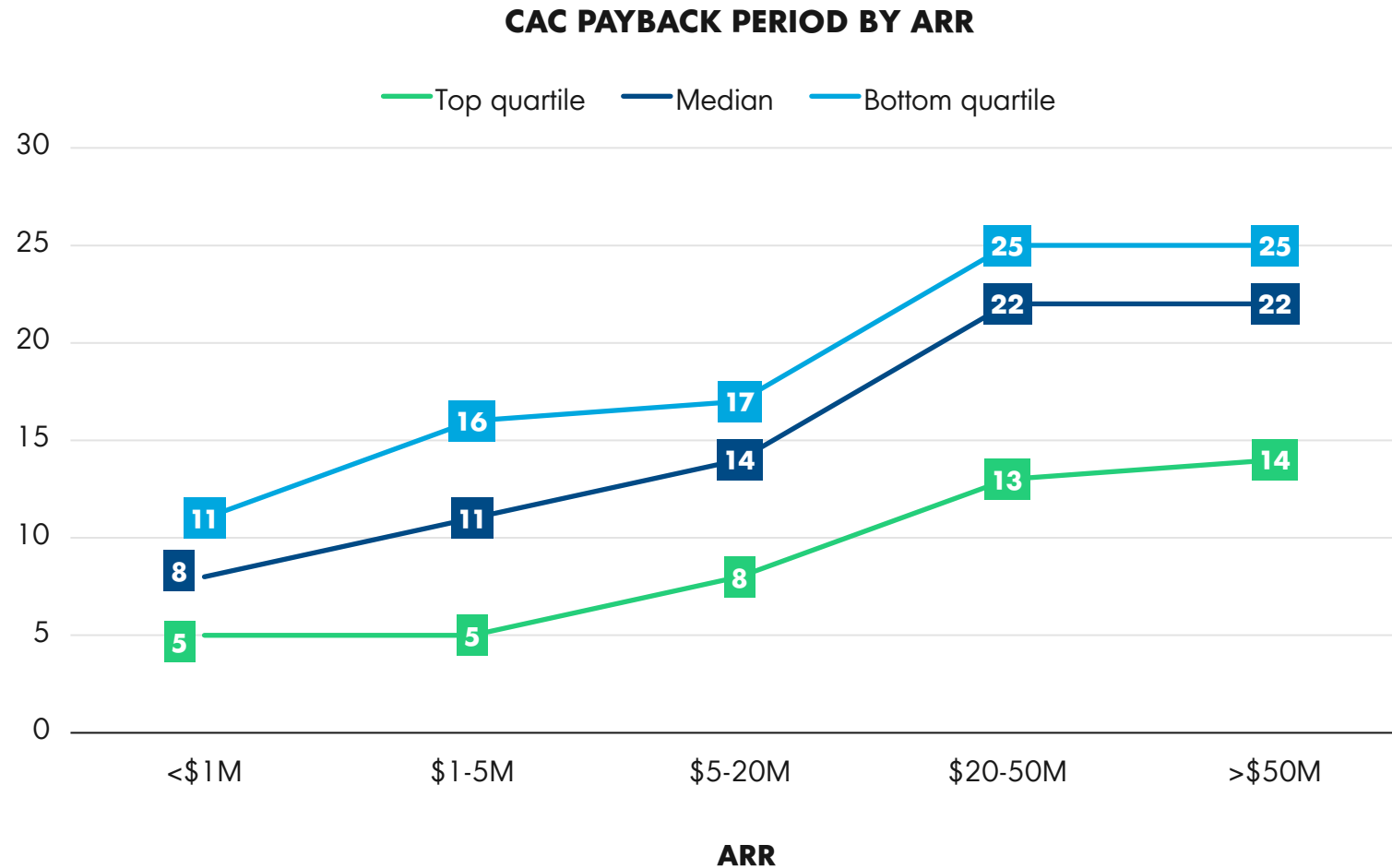
In the early years, acquisition matters most for driving growth. 86% of new-net ARR growth comes from acquisition and only 14% from expansion.



Continued growth at scale comes from accelerating expansion revenue to complement the acquisition motion. For companies with \$20-50M ARR, 38% of net-new ARR growth comes from expansion.



CAC PAYBACK PERIOD HAS BECOME INCREASINGLY TOP OF MIND



THREE MISTAKES YOU MIGHT BE MAKING:

1

Thinking there's a single gold standard.

A healthy CAC payback depends on your net dollar retention (NDR).

2

Believing that sales & marketing are the only costs of acquisition.

PLG companies also invest in R&D as part of their customer acquisition.

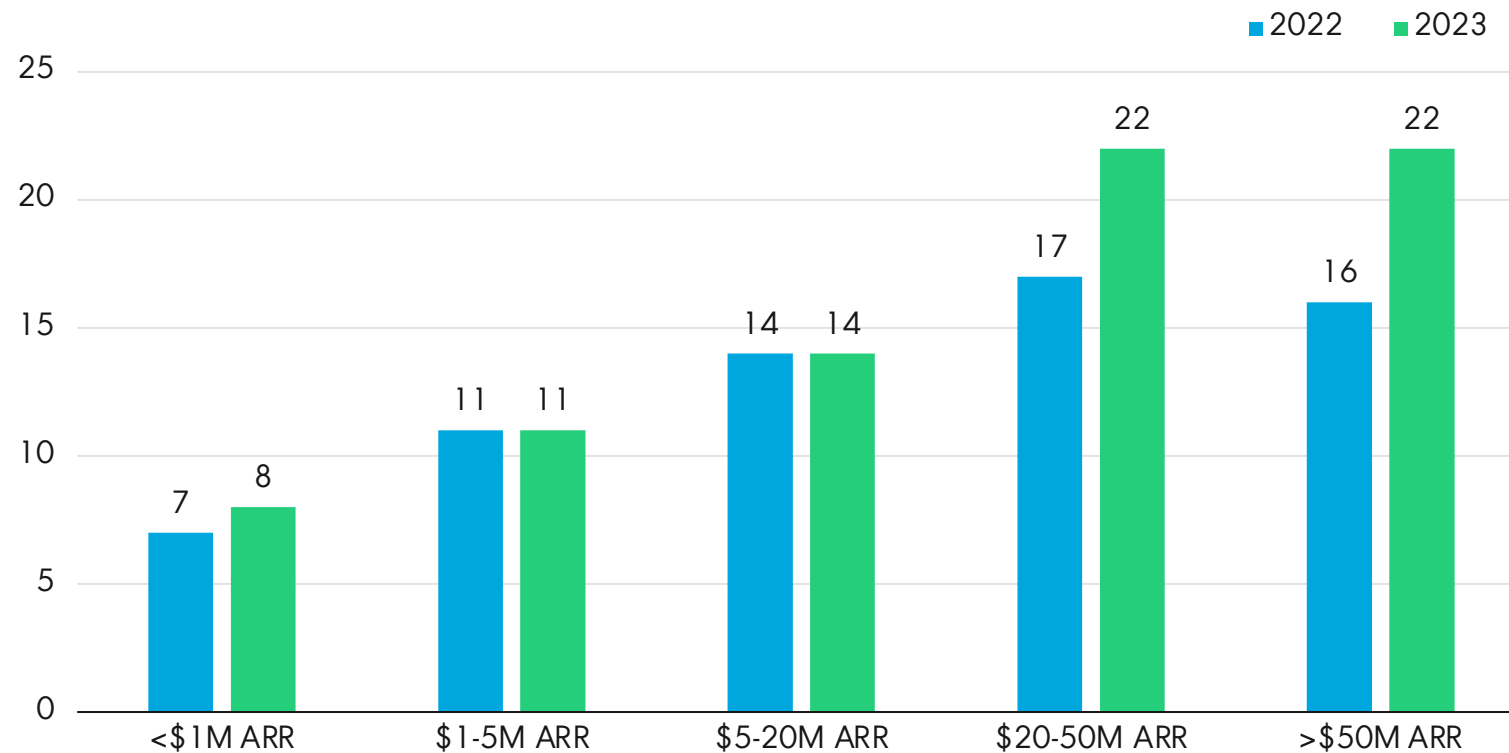
3

Underestimating your true CAC payback.

Adjust for gross margin and look at CAC payback on a revenue basis (vs. cash basis).

CAC PAYBACK PERIODS HAVE GOTTEN WORSE YEAR-ON-YEAR

MEDIAN CAC PAYBACK PERIOD 2023 VS. 2022



Even as SaaS companies have become leaner, they're not becoming any more efficient in how they acquire customers.

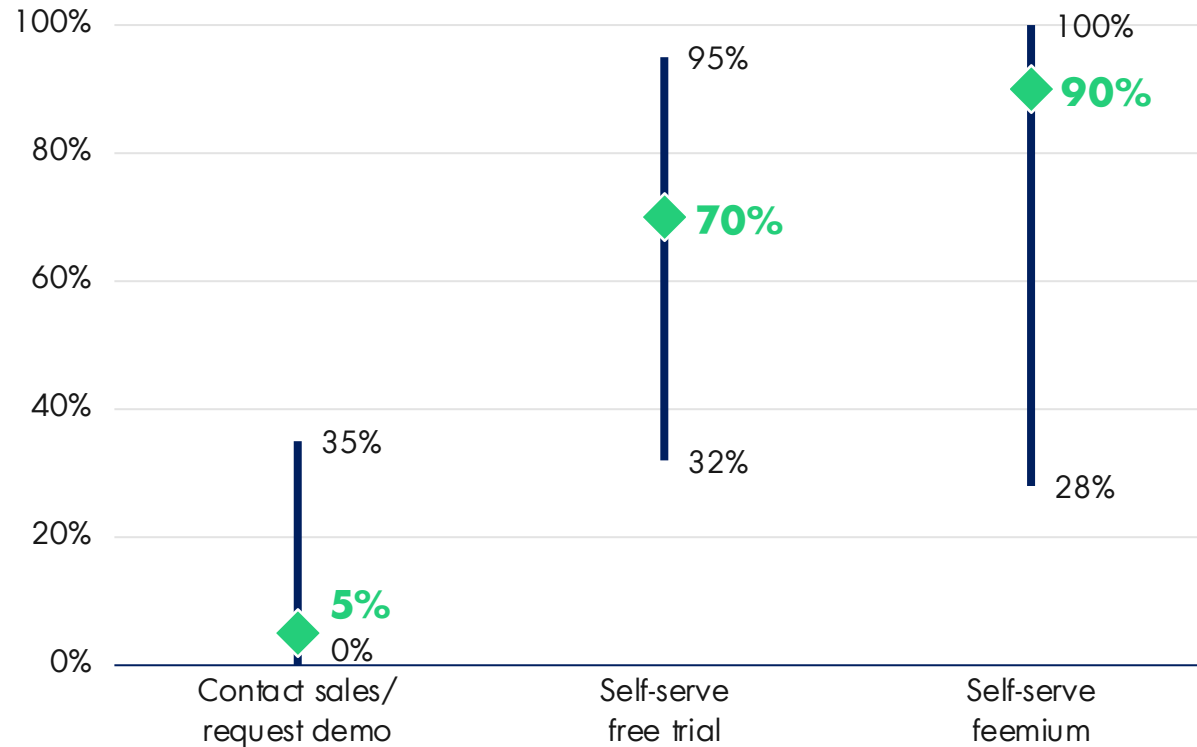
CAC payback periods have increased year-on-year, especially among later stage companies with \$20M+ ARR. There are more stakeholders involved in making a purchase decision and greater scrutiny from the CFO.



IMPROVING CAC: PRODUCT INTERACTIONS, THEN SALES OUTREACH

PRODUCT-INFLUENCED REVENUE (PIR) BY PRODUCT EXPERIENCE

25th, 50th, and 75th percentiles



Today we look for PLG investments to drive incremental growth as well as to efficiency by taking work that would usually be done by people and replacing it with product-based solutions.

One emerging metric to assess PLG performance is product-influenced revenue: how much net-new revenue is from customers who start with a meaningful product interaction before ever talking to sales.

Product-influenced revenue is highest among SaaS companies with a self-serve freemium offer, representing about 90% of total revenue. That said, offering a freemium plan is not enough. Product-influenced revenue can swing from 28% at the bottom quartile to 100% at top quartile companies.

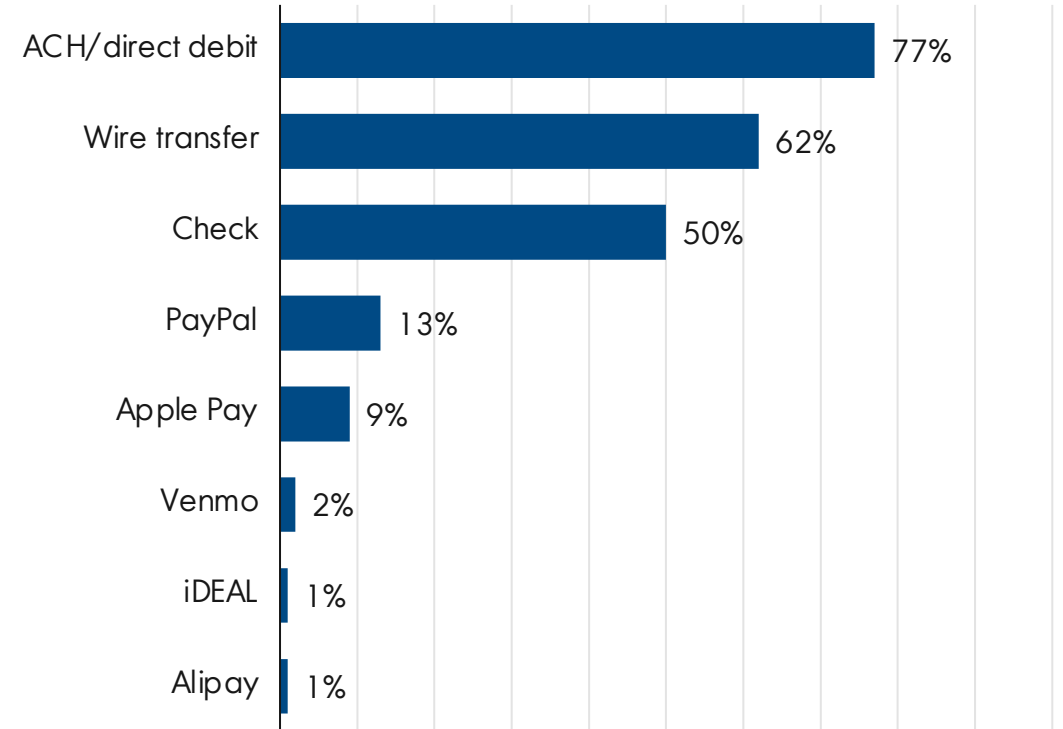


IMPROVING CAC: ATTRACT INT'L CUSTOMERS WITH LOCALIZATION

PREFERRED PAYMENT METHODS BY GEOGRAPHY

Country	1st	2nd	3rd
US	Card (57%)	PayPal (33%)	Apple Pay (6%)
UK	Card (48%)	PayPal (38%)	Apple Pay (9%)
Germany	PayPal (77%)	Card (16%)	Apple Pay (4%)
China	Alipay (83%)	PayPal (9%)	Card (4%)
Netherlands	iDEAL (50%)	PayPal (29%)	Card (16%)

% OF US COMPANIES WHO OFFER EACH



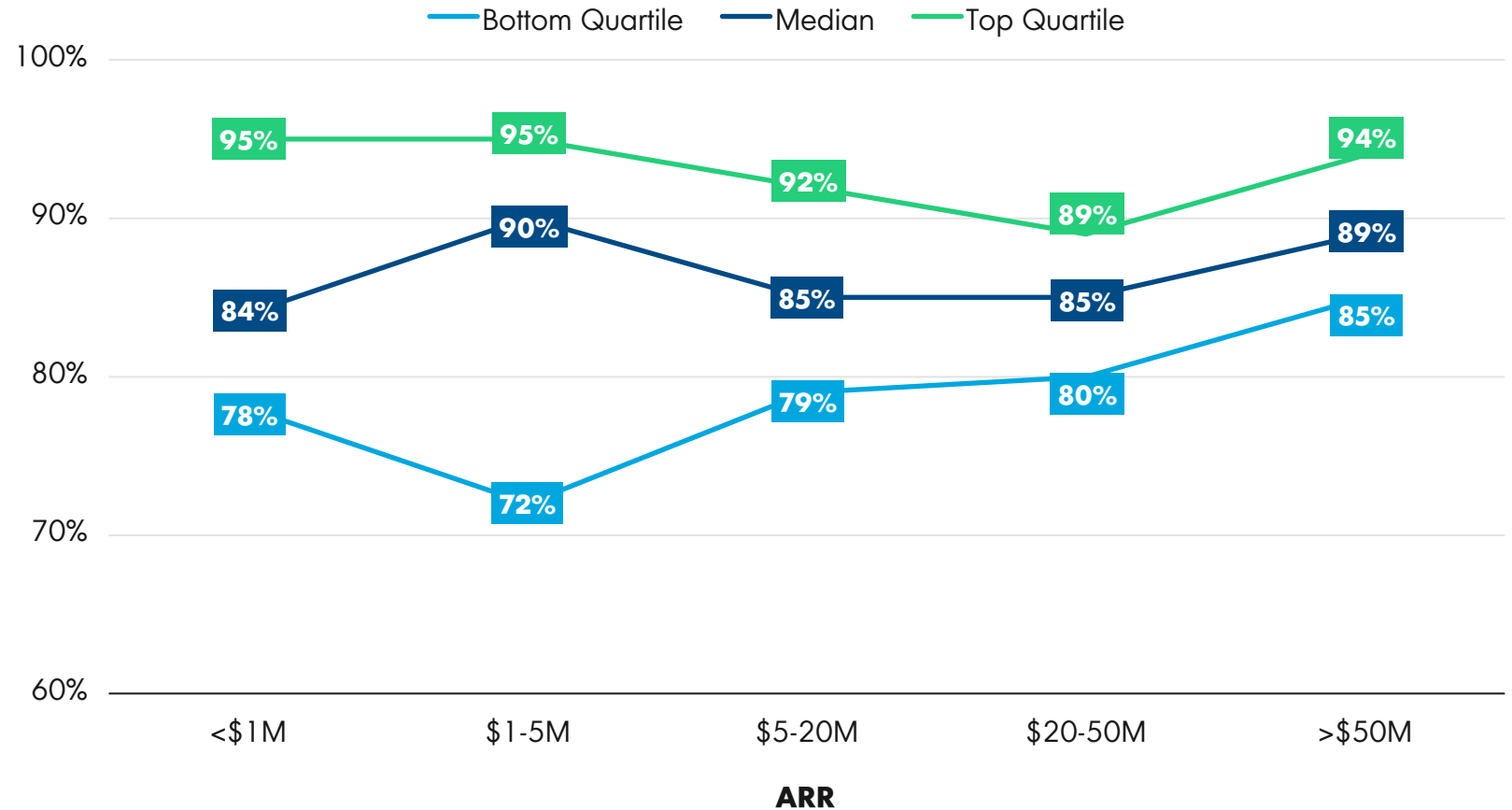
GROSS DOLLAR RETENTION

Median gross retention dropped about 5pp across all revenue bands compared to last year.

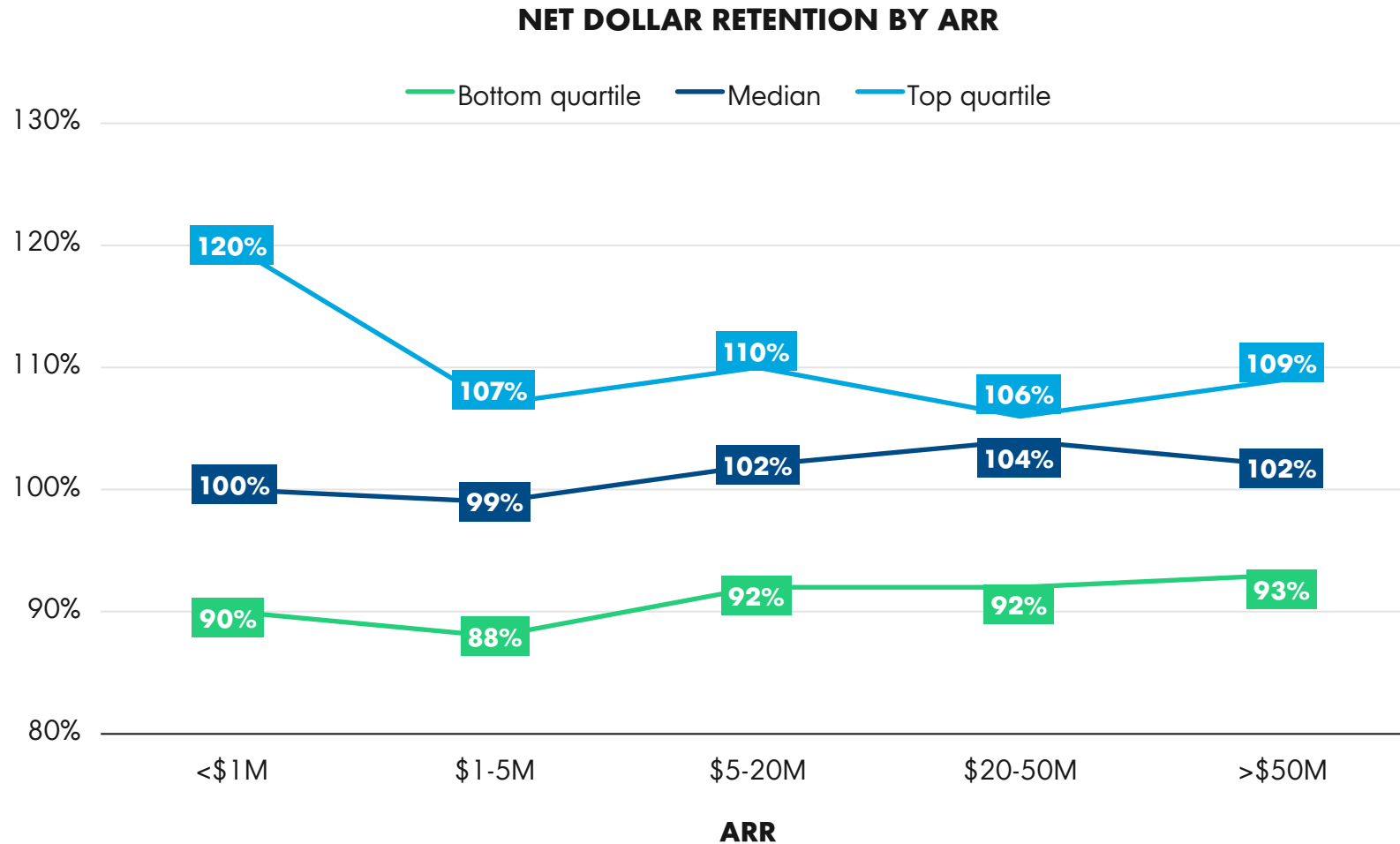
SaaS buyers have been scrutinizing their software purchases and consolidating vendors in the challenging economic environment.



GROSS DOLLAR RETENTION BY ARR



NET DOLLAR RETENTION (NDR)

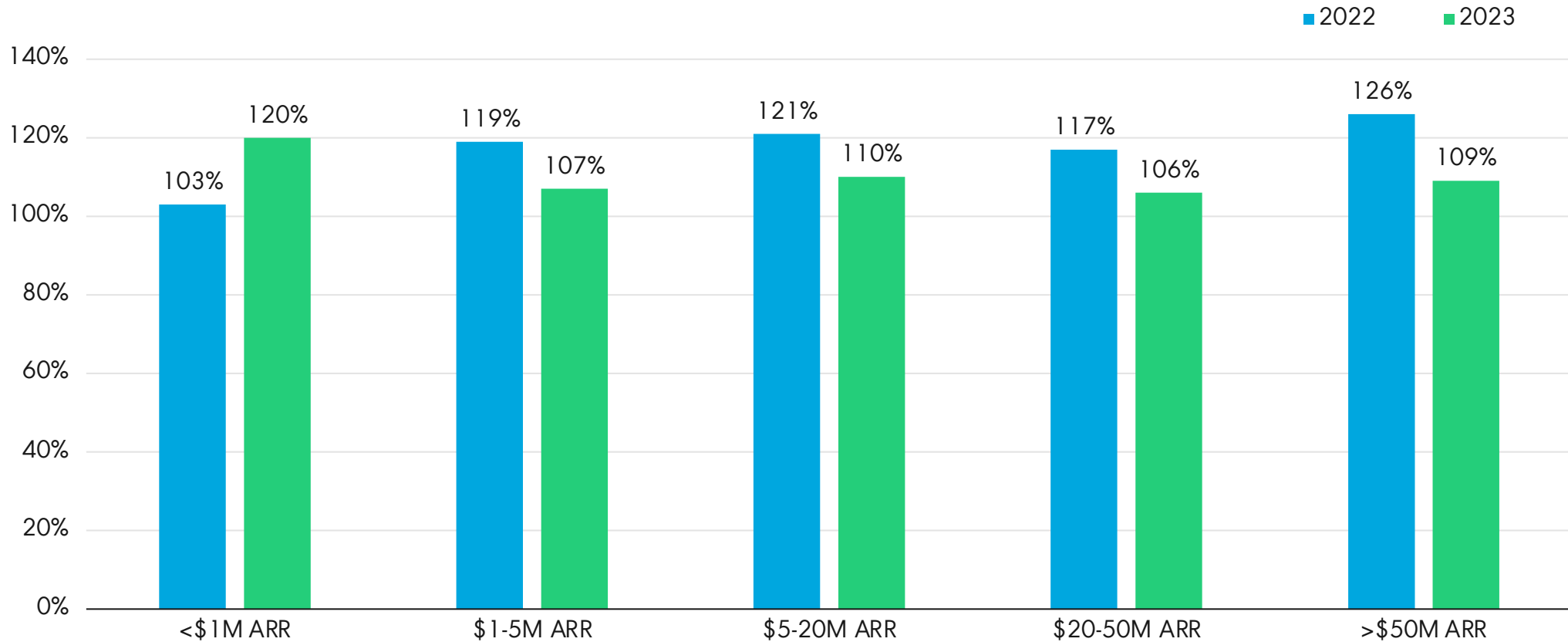


While gross dollar retention has come down by roughly 5pp, net dollar retention has come down even more – particularly for top quartile companies who have relied on a land-and-expand sales motion.

Softening NDR has been a function of customers buying fewer seats (especially for the tech industry) as well as optimizing their cloud costs.

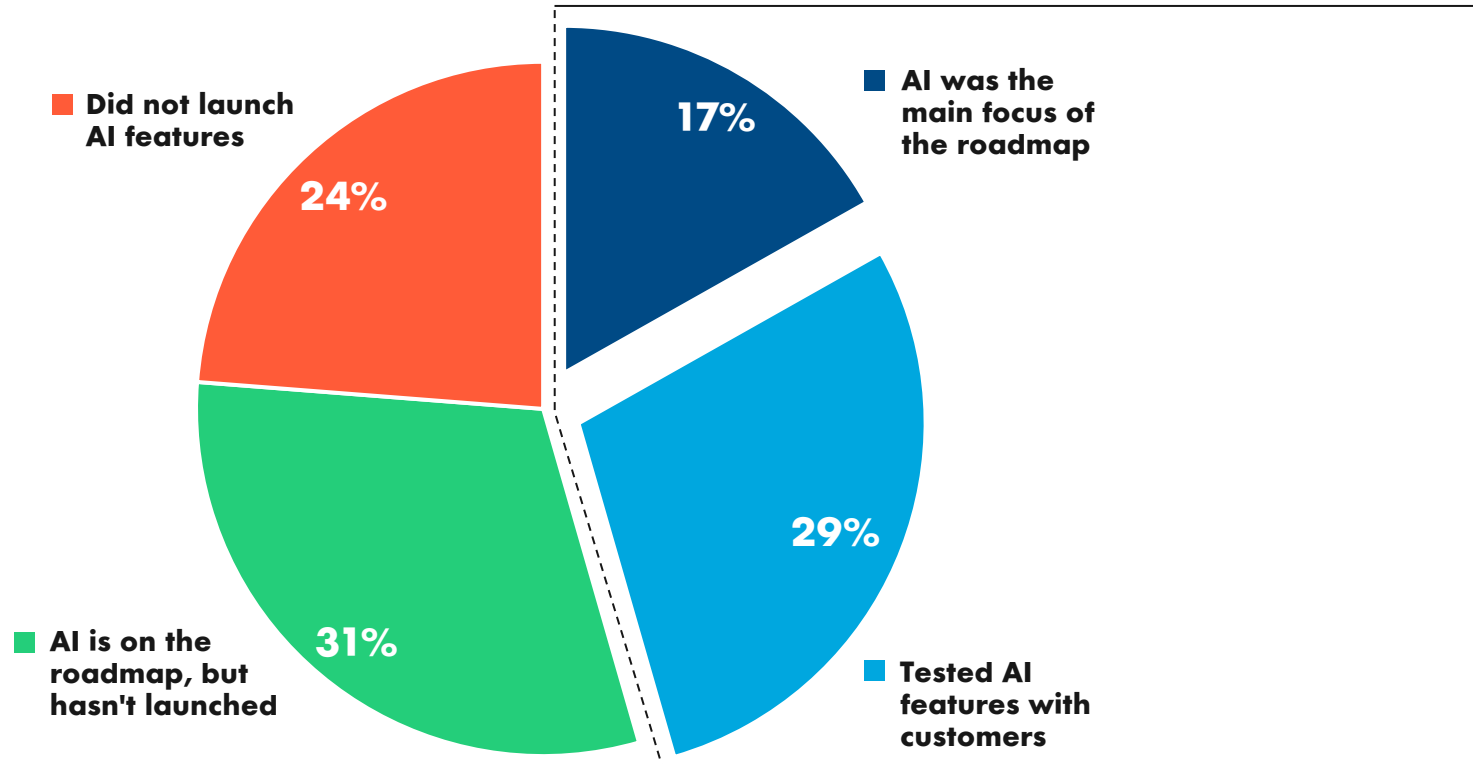
LAND-AND-EXPAND IS BECOMING “LAND-AND-MAINTAIN”

TOP QUARTILE NET DOLLAR RETENTION 2023 VS. 2022

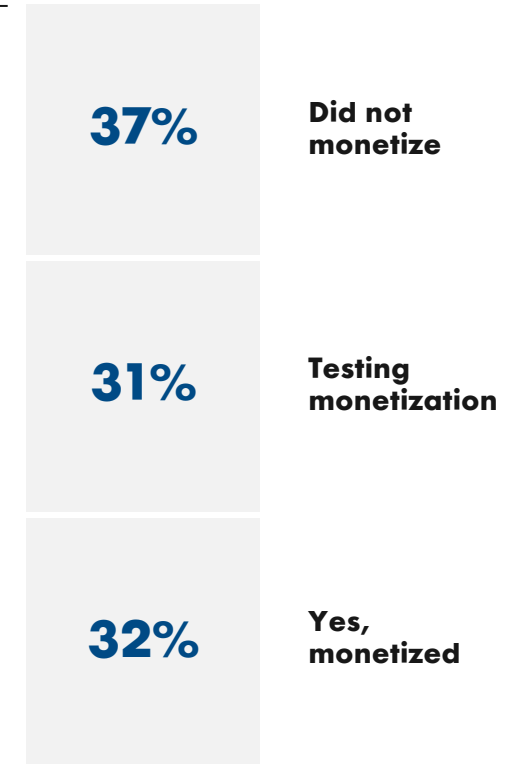


IMPROVING NDR: MONETIZE NEW AI CAPABILITIES

BUILDING AI FEATURES IN THE LAST 12 MONTHS

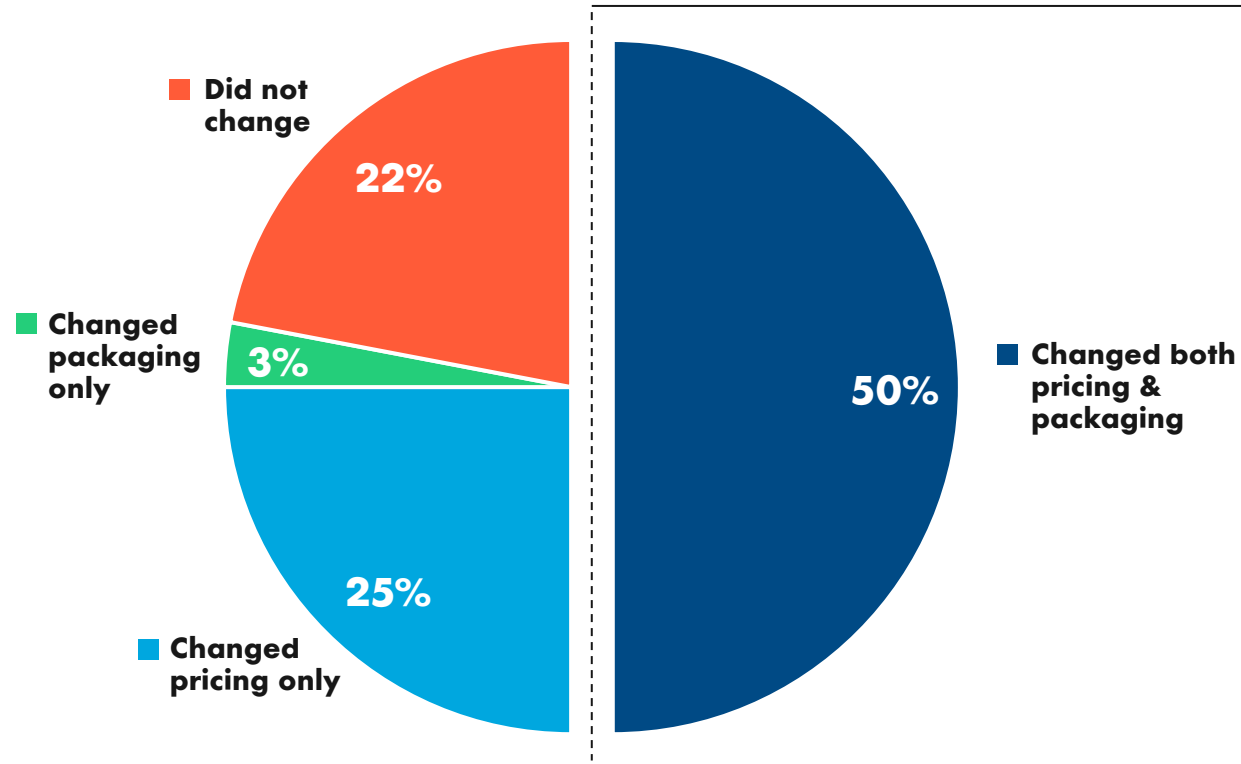


MONETIZING AI

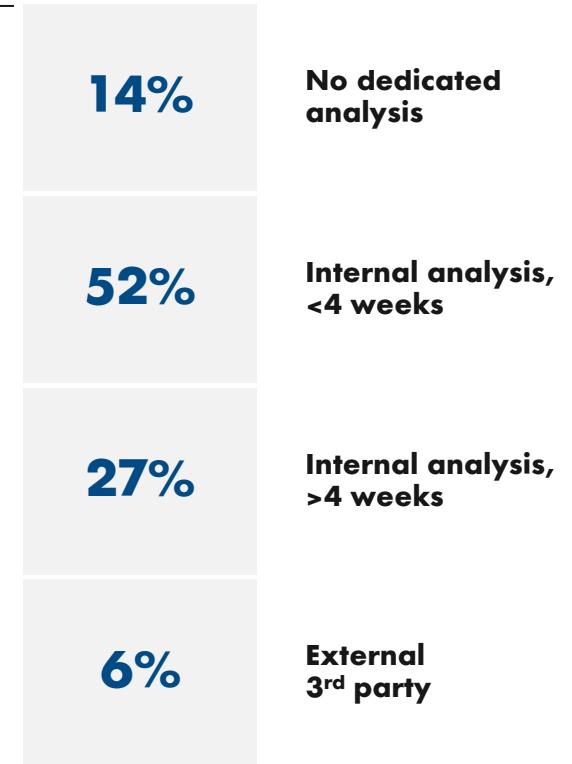


IMPROVING NDR: OPTIMIZE PRICING AND PACKAGING

IMPROVING NDR: OPTIMIZE PRICING AND PACKAGING



APPROACH TO PRICING CHANGES



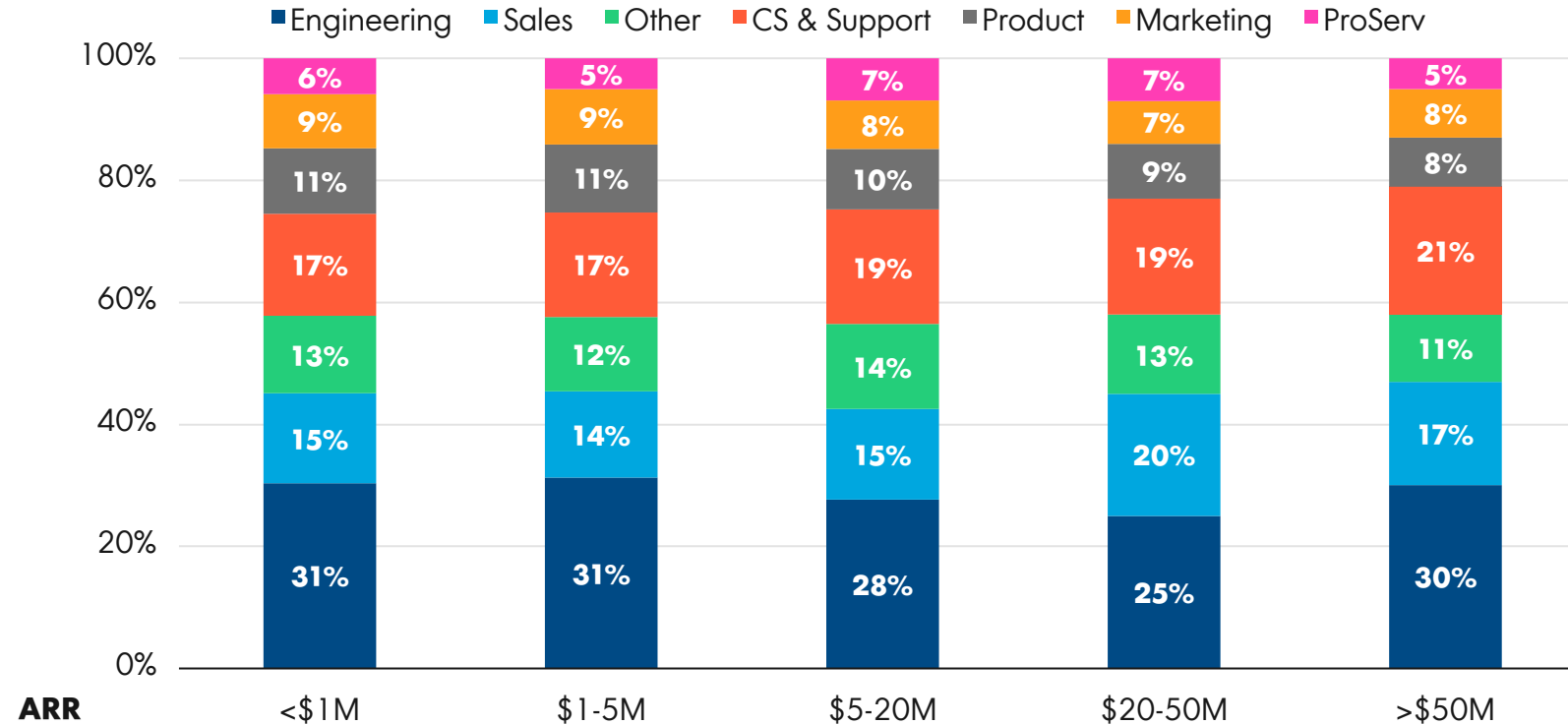
The background is a solid orange color. On the left side, there are several overlapping, semi-transparent circular arcs of varying shades of orange, creating a sense of depth and movement. On the right side, there are several overlapping, semi-transparent triangular shapes pointing downwards, also in varying shades of orange, creating a similar sense of depth and movement.

**PEOPLE: THOSE WHO MAKE
EFFICIENT GROWTH HAPPEN**

A TYPICAL COMPANY'S EMPLOYEE DISTRIBUTION

AVERAGE EMPLOYEE DISTRIBUTION

By Department by ARR



MEDIAN HEADCOUNT	12	34	55	165	450
------------------	----	----	----	-----	-----

ENGINEERING

is consistently the largest department, typically representing 30% of employees and an even higher share of salaries.



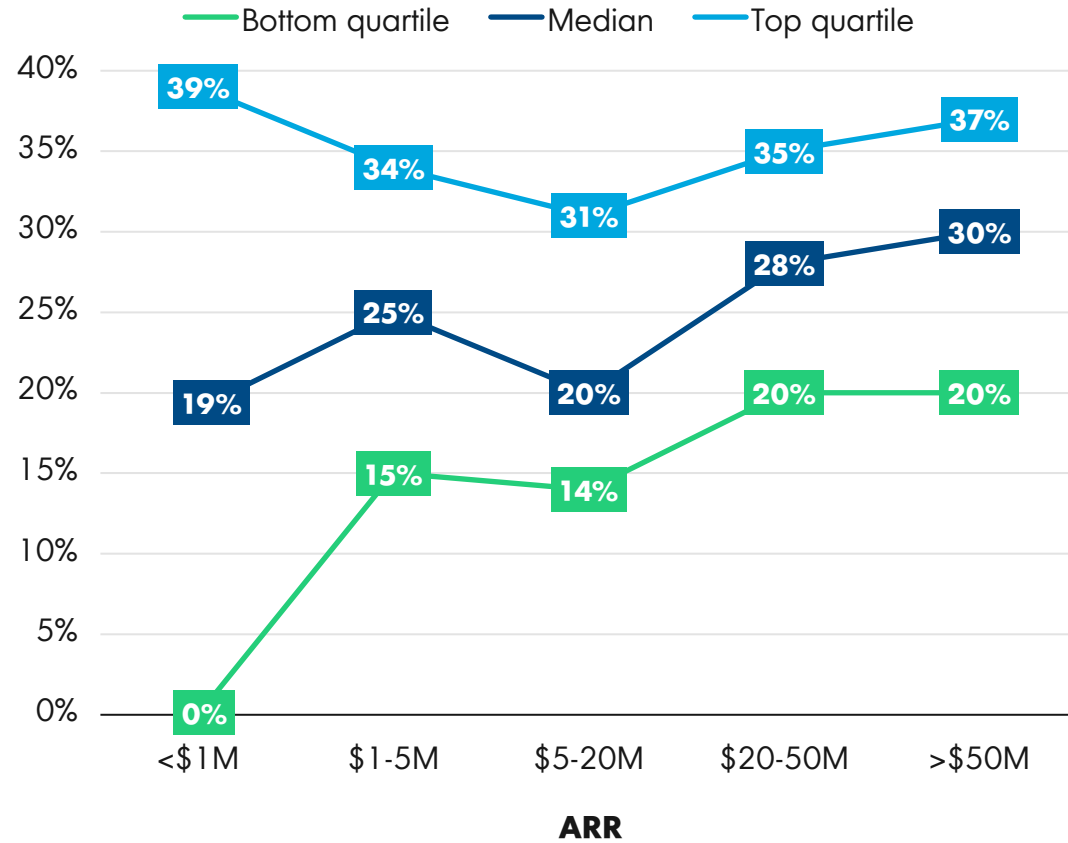
OTHER

varies by organization. Always include HR, Legal, and IT but also organizations that can be sizeable at specific orgs.



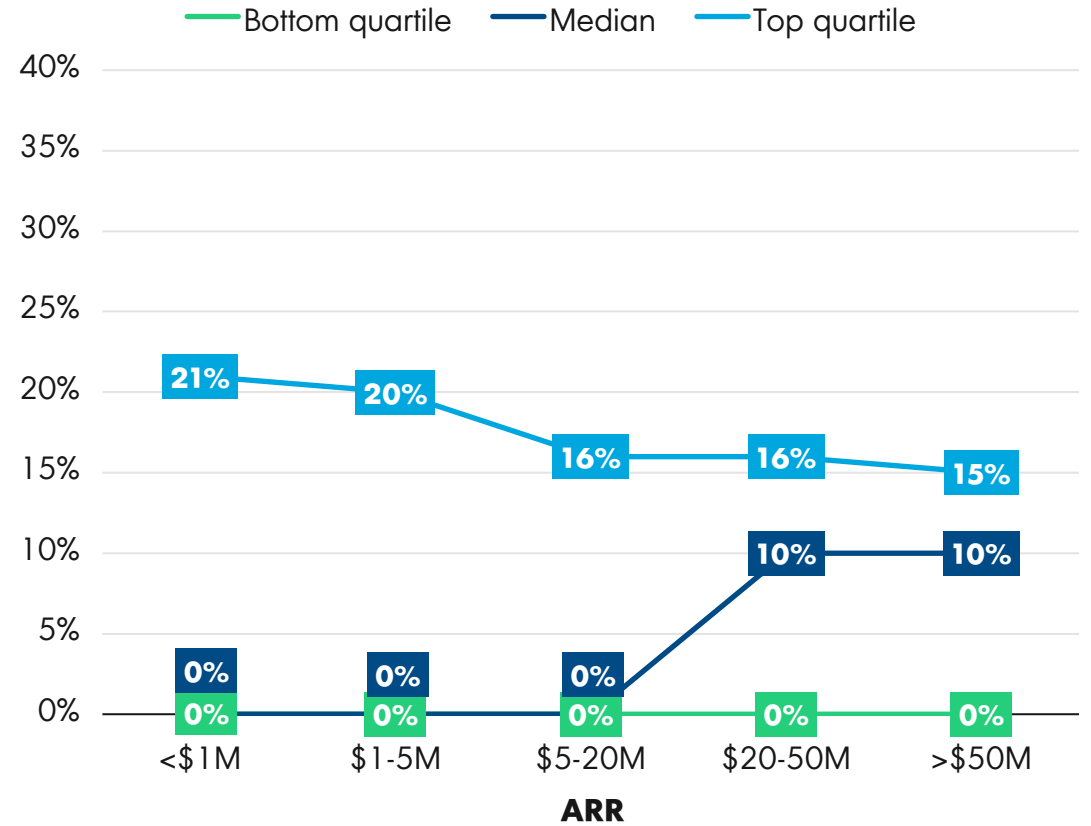
EARLY ON WOMEN LEADERSHIP LAGS; IT'S STILL A LONG WAY FROM PARITY

WOMEN IN LEADERSHIP



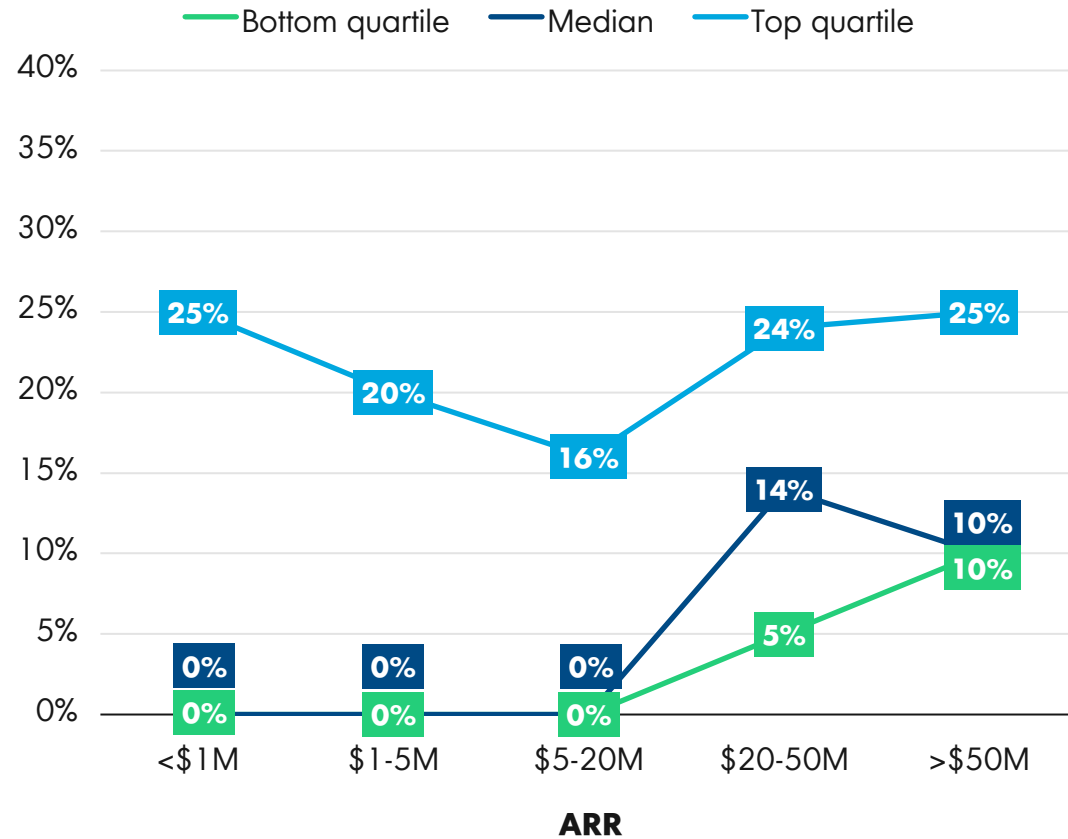
WOMEN ON BOARDS

25th, 50th, and 75th percentiles



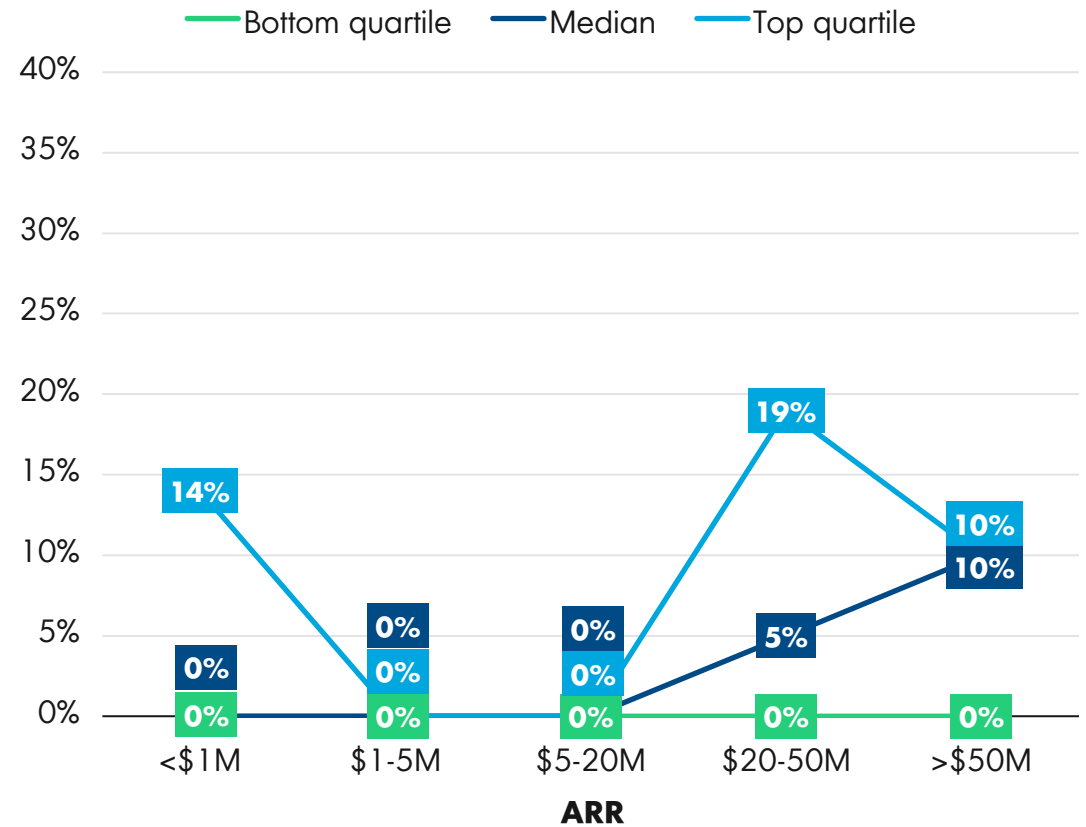
REPRESENTATION AMONG PEOPLE OF COLOR IS EVEN FURTHER BEHIND REGARDLESS OF ARR SCALE

PEOPLE OF COLOR REPRESENTED IN LEADERSHIP



PEOPLE OF COLOR REPRESENTED ON BOARDS

25th, 50th, and 75th percentiles





ABOUT THE AUTHORS

ABOUT THE AUTHORS



KYLE POYAR



OPERATING PARTNER

Kyle is an Operating Partner at OpenView, specializing in growth strategy for our portfolio companies and leading the marketing strategy for the firm. Kyle is an expert in product-led growth, optimizing go-to-market strategies, and SaaS benchmarks



TOM HOLAHAN



PARTNER

Tom focuses on infrastructure, security and application software at OpenView. Prior to joining OpenView, Tom was a Senior Associate at General Catalyst, where he helped lead investments in growth-stage SaaS companies. He also worked at Datadog, where he built strategic partnerships to accelerate product adoption. Tom began his investing career as an Associate at Symmetric Capital, a growth-focused private equity firm.



SEAN FANNING



VICE PRESIDENT

Sean focuses on vertical market technologies, marketplaces, and FinTech. Since joining in 2018, Sean has also led the firm's Proactive Portfolio Management function and acted as Director of Corporate Development, supporting the portfolio on inorganic and balance sheet related initiatives.

OPENVIEW



[Subscribe to our
weekly newsletter](#)

HOW CAN YOU GO DEEPER?

[The 2022 SaaS Financial & Operating Benchmarks Report](#)

[Kyle Poyar's Growth Unhinged](#)

[Product-Led Growth Resources](#)

[A Founder's Guide to Pricing](#)

[The OpenView Blog](#)

[Avoid These Common CAC Payback Period Mistakes](#)

[OpenView's Founder Mastermind Community](#)

[The 2023 Product Benchmarks Report](#)

MASTERMIND FOUNDER COMMUNITY

openviewpartners.com/mastermind-founder-community/

OPENVIEW



An overhead view of three people in a meeting, with a blue overlay. The people are gathered around a table, looking at documents and laptops. The text 'THANK YOU!' is centered over the image.

THANK YOU!

OPENVIEW

Some of the companies mentioned in this are OpenView portfolio companies. For additional information about our portfolio companies, please visit openviewpartners.com.